## 4 Day working week weekly reporting form

### Introduction

### Weekly

Following your recent receipt of the retrospective data form, the Department requests that SCDC completes the following weekly data collection. The form requests ongoing data on: staffing, costs, service delivery, performance against a range of SCDC's KPIs, and resident feedback.

As stated in the Best Value Notice, the Department requests that this form is completed and returned on a weekly basis starting one week from its receipt. To allow time to gather the relevant information, each weekly submission should correspond to the week two weeks prior to the date of submission.

Please note that no personal data should be provided in this form.

Data collection - weekly

Data recorded in this section should relate to the period 22nd January 2024 - 28th January 2024

## Section 1: Organisational data

1A	and	1B:	Number	of	staff
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1A: Number of permanent and fixed term staff employed by the organisation during the trial, broken down by service area taking part in the trial.

1B: Number of agency staff in the organisation during the trial, broken down by service area taking part in the trial.

Service		<b>☑</b> Confirm choice
Environment		
	1A. Number of staff employed by the organisation	
	59	
	1B. Number of temporary staff (temporary or agency)	
	0	
	Please use this box to provide additional information	
Service		<b>☑</b> Confirm choice
Executive office		
	1A. Number of staff employed by the organisation	
	18	
	1B. Number of temporary staff (temporary or agency)	
	0	
	Please use this box to provide additional information	

4 Day working week weekly reporting form

Confirm choice

1	IB. Number of temporary s	staff (temporary or agency)		
	7			
F	Please use this box to provid	de additional information		
Click 'Add Another Line' to a	ndd another Team			
Please press next to go to 10	C: Total staffing costs			
1C: Total staffing cos	ts			
Total staffing costs during the	trial, broken down by service	e area taking part in the trial		
Service			<b>ⓒ</b> Confirm choice	
Environment				
Staffing costs - permanent a	nd fixed term staff (£)	Staffing costs - agency staff (£)	Total staffing costs (£)	
£		£	€ 0.00	
F	Please use this box to provid	de additional information		
Service			<b>ⓒ</b> Confirm choice	
Executive office				
Staffing costs - permanent a	nd fixed term staff (£)	Staffing costs - agency staff (£)	Total staffing costs (£)	
£		£	€ 0.00	
F	Please use this box to provide	de additional information		
			<b>5</b> 0 5 1 :	
Service			<b>ⓒ</b> Confirm choice	
Finance				
Staffing costs - permanent a	nd fixed term staff (£)	Staffing costs - agency staff (£)	Total staffing costs (£)	
£		£	£ 0.00	
r	Please use this box to provide	e additional information		
Service			<b>ⓒ</b> Confirm choice	
Housing				
Staffing costs - permanent a	nd fixed term staff (£)	Staffing costs - agency staff (£)	Total staffing costs (£)	
£		£	£ 0.00	
F	Please use this box to provid	de additional information		
			<b>ⓒ</b> Confirm choice	

Shared Planning				
Staffing costs - permanen	at and fixed term staff (£)	Staffing costs - agency s	taff (£)	Total staffing costs (£)
£		£		£ 0.00
	Please use this box to provi	ide additional information		
Service				<b>☑</b> Confirm choice
Shared Waste				
Staffing costs - permanen	nt and fixed term staff (£)	Staffing costs - agency s	taff (£)	Total staffing costs (£)
£		£		£ 0.00
	Please use this box to prov	ide additional information		
				<b>☑</b> Confirm choice
Service				Commit choice
Transformation				<b>-</b>
Staffing costs - permanen	it and fixed term staff (£)	Staffing costs - agency s	taff (£)	Total staffing costs (£)
£		£		£ 0.00
	Please use this box to provi	ide additional information		
lick 'Add Another Line' t	o add another Team			
Please press previous to go to Please press next to go to 10.	go to 1A and 1B: Number of p 1D: Contracted hours for surs for staff	staff		worked during the trial, broken down by working patte
Please press previous to previous to press next to go to the second of t	go to 1A and 1B: Number of the 1D: Contracted hours for so the staff final, provide the number of contaking part	staff  Intracted hours during the trial a	and the actual number of hours  Actual hours worked by st participating in trial	
Please press previous to previous to press next to go to the second of t	go to 1A and 1B: Number of the 1D: Contracted hours for so the staff final, provide the number of contaking part	staff  Intracted hours during the trial a	Actual hours worked by st	
Please press next to go to	go to 1A and 1B: Number of p 1D: Contracted hours for surs for staff  rial, provide the number of cor  Number of contaking part in the surface of the surfac	staff  Intracted hours during the trial a	Actual hours worked by st	
Please press previous to go to Please press next to go to 1D: Contracted hours or staff taking part in the truly working pattern: Full time Working pattern: Part time	go to 1A and 1B: Number of p 1D: Contracted hours for surs for staff  rial, provide the number of cor  Number of contaking part in the surface of the surfac	ntracted hours during the trial a	Actual hours worked by st	
Please press previous to go to Please press next to go to 1 D: Contracted hours of the pressure of the pressur	go to 1A and 1B: Number of to 1D: Contracted hours for surs for staff  rial, provide the number of contaking part  37.00  Please spec	ntracted hours during the trial a contracted hours for staff in trial	Actual hours worked by st	
Please press previous to go to Please press next to go to 1D: Contracted hours or staff taking part in the tree Working pattern: Part time Other working pattern:	go to 1A and 1B: Number of o 1D: Contracted hours for surs for staff  rial, provide the number of cor  Number of of taking part in the surface of taking par	ntracted hours during the trial accontracted hours for staff in trial	Actual hours worked by st	
Please press previous to go to Please press next to go to 1D: Contracted house of the Please press part in the tree working pattern: Part time Other working pattern:	go to 1A and 1B: Number of to 1D: Contracted hours for surs for staff  rial, provide the number of contaking part  37.00  Please spec	ntracted hours during the trial accontracted hours for staff in trial	Actual hours worked by st	

Service		<b>☑</b> Confirm choice
Environment		
	Total number of working of	lays lost due to staff sickness
	Number of full time equiva	lents (FTF)
	Training of tall time oquive	
	Number of days lost due to	o sickness per FTE
	0.31	
	Please use this box to provi	de additional information
Service		<b>ⓒ</b> Confirm choice
Executive office		
	Total number of working of	lays lost due to staff sickness
	Number of full time equiva	ellents (FTE)
	Number of days lost due to	o sickness per FTE
	0.00	
	Please use this box to provi	de additional information
Service		<b>♥</b> Confirm choice
Finance		
	Total number of working	lays lost due to staff sickness
	Total number of working to	lays lost due to stall sickless
	Number of full time equiva	elents (FTE)
	Number of days lost due to	o sickness per FTE
	0.12	
	Please use this box to provide	de additional information
Service		<b>☑</b> Confirm choice
Housing		
	Total number of working of	lays lost due to staff sickness
	Number of full time equiva	elents (FTE)
		········ ··· ·,

Please use this box to provide additional information

# Please press previous to go to 1D: Contracted hours for staff Please press next to go to 1F: Percentage of vacant roles 1F: Percentage of vacant roles Percentage of vacant roles during the trial, broken down by service area taking part in the trial. Confirm choice Service Environment Total number of vacant roles 6 Total number of roles 65 Percentage 9.2307692307692308 % Please use this box to provide additional information Confirm choice Service Executive office Total number of vacant roles 2 Total number of roles 20 Percentage 10 % Please use this box to provide additional information Confirm choice Service Finance Total number of vacant roles 7

Total number of roles

76

Percentage

9.2105263157894737 %

Please use this box to provide additional information

Service © Confirm choice	
Housing	
Total number of vacant roles	
15	
Total number of roles	
151	
Percentage	
9.9337748344370861 %	
Please use this box to provide additional information	
Service © Confirm choice	
Service Confirm choice  Shared Planning	
Total number of vacant roles	
15	
Total number of roles	
146	
Percentage	
10.273972602739726 %	
Please use this box to provide additional information	
Service © Confirm choice	
Shared Waste	
Total number of vacant roles	
Total number of roles	
182	
Percentage	
6.043956043956044 %	
Please use this box to provide additional information	
Service © Confirm choice	
Transformation	
Total number of vacant roles	
10	
Total number of roles	
116	
Percentage	

Executive office Total number of leavers 0

Confirm choice

Total number of employees

18

	Percentage	
	0.00 %	
	Please use this box to provid	de additional information
Department		<b>ⓒ</b> Confirm choice
Finance		
	Total number of leavers	
	0	
	Total number of employee	is .
	68	
	Percentage	
	0.00 %	
	Please use this box to provide	de additional information
<b>.</b>		<b>☑</b> Confirm choice
<b>Department</b> Housing		G estiminationed
	Total number of leavers	
	0	
	Total number of employee	s s
	136	
	Percentage	
	0.00 %	
	Please use this box to provide	de additional information
Department Shared Planning		<b>☑</b> Confirm choice
	Total number of leavers	
	1	
	Total number of employee	
	131	
	Percentage	
	0.7633587786259542 %	
	Please use this box to provid	de additional information
Department		<b>ⓒ</b> Confirm choice
Shared Waste		

	Total number of leavers	
	0	
	Total number of employee	s
	171	
	Percentage	
	0.00 %	
	Please use this box to provid	de additional information
Department		<b>ⓒ</b> Confirm choice
Transformation		
	Total number of leavers	
	0	
	Total number of employee	is
	105	
	Percentage	
	0.00 %	
	Please use this box to provide	de additional information
Click 'Add Another Line' to	add another Team	
Please press previous to go	o to 1G: Percentage adverti	ised roles successfully filled
Please press next for: Addi	tional commentary	
11: Number of staff w	ho have claimed ove	ertime
Provide the number of staff w	ho have claimed overtime, b	roken down by each service area taking part in the trial
Service		<b>ⓒ</b> Confirm choice
Environment		
	Total number of staff clain	ning overtime
	Please use this box to provide	de additional information
Service		<b>ⓒ</b> Confirm choice
Executive office	Total number of staff -1-1-	aing quartima
	Total number of staff claim	ning overtime

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	Please use this box to provide additional information		
Service	<b>ⓒ</b> Confirm choice		
Finance			
	Total number of staff claiming overtime		
	Please use this box to provide additional information		
Service	<b>☑</b> Confirm choice		
Housing			
	Total number of staff claiming overtime		
	Please use this box to provide additional information		
Service	<b>ⓒ</b> Confirm choice		
Shared Planning			
	Total number of staff claiming overtime		
	Please use this box to provide additional information		
Service	<b>ⓒ</b> Confirm choice		
Shared Waste			
	Total number of staff claiming overtime		
	Please use this box to provide additional information		
Ormina			
Service Transformation			
	Total number of staff claiming overtime		
	Please use this box to provide additional information		
	Trease use this bex to provide additional information		
Click 'Add Another Line' to	add another Team		
Please press previous to g	o to 1F: Percentage of vacant roles		

## Please press next to go to 1H: Percentage of staff who left each year (turnover rate)

1J: Number of st	taff undertaking addition	al employment
Provide the number of s	staff undertaking additional emplo	ment, broken down by each service area taking part in the trial
Service		<b>ⓒ</b> Confirm choice
Environment		
	Total number of staff und	ertaking additional employment
	Please use this box to prov	ide additional information
Service		<b>ⓒ</b> Confirm choice
Executive office		
	Total number of staff und	ertaking additional employment
	Please use this box to prov	de additional information
Service		<b>☑</b> Confirm choice
Finance		
	Total number of staff und	ertaking additional employment
	Please use this box to prov	de additional information
Service		<b>ⓒ</b> Confirm choice
Housing		
	Total number of staff und	ertaking additional employment
	Please use this box to prov	de additional information
Service		<b>ⓒ</b> Confirm choice
Shared Planning		
	Total number of staff und	ertaking additional employment
	Please use this box to prov	de additional information
		<b>ⓒ</b> Confirm choice
		O COMMINI CHOICE

- 1E Days sickness per FTE are calculated using number of days sickness absence in the service area per week divided by number of full time equivalents in the department note absence data for this week period may change after submission date if further updates to cases are made in i-Trent.
- 1G Job title is provided as we do not categorise roles. For roles recruited prior to Sept 2023 we do not have exact dates advertised and have instead provided month and year. We have interpreted date staff appointed as the date the applicant was verbally offered the role and the start date as the day they commenced employment. Please note for driver and loader vacancies some of the adverts were rolling adverts where candidates may have been interviewed and appointed prior to the official closing date these jobs may have reopened again very shortly afterwards. Where multiple roles were advertised we have identified these using 'M' in column A so multiple roles are shown advertised in one vacancy. This data spreadsheet includes both internal and external vacancies and appointments.
- 11 Overtime payments are requested, processed and paid monthly as part of the payroll process so this data is provided monthly as soon as it is available. Note that a claim made in any month can cover any instances of worked overtime from the previous 3 month period. This number does not include out of hours payments, standby or call out payments.
- 1J Additional employment on 19/01/24 DLUHC paused this request for data pending discussion with the Minister.

Please press previous to go to 1I: Protected characteristics

Please press next to go to Section 2: Service information - before trial

## Section 2: Service information

2	۸.	Service	inform	otion	for	thic	14/00	ı,
7	Α.	Service	intorm	าลเปลา	τor	this	WEE	ĸ.

2A: Service informati	tion for this week:			
	Operational opening hours for contact centres and other areas taking part in the trial			
	Contact Centre – 8am-5.30pm Monday to Friday, late night Wednesdays until 6.30pm Reception – 9am-4pm Monday to Friday			
	Logs of calls to contact centres and other areas taking part in the trial, this should include call answer time and outcomes of calls.			
	Please ensure that no personal data is included.			
	Please upload your Logs	of calls to contact centres and other areas taking part in the trial for this week using the Select File button		
	SCDC CALL LOGS 2024-0	1-22 - 2024-01-28 1.xlsx 149 KB		
		No attachment.		
	Average daily number of i	n-person visits to contact centres and other areas taking part in the trial		
	23.00			
		king part in the trial, including response times and outcomes. Please ensure that no personal data is included.		
	Emails Stats Week 13_220	of emails to contact centres and other areas taking part in the trial using the Select File button  124-280124.xlsx 17 KB		
		No attachment.		
Please use this box to provid	le additional information			
2A logs of emails including	outcomes - logs cannot be p	rovided, instead weekly statistics on email volumes are provided.		
	_	Revenue and Capital Spend		
Service		<b>☑</b> Confirm choice		
Environment				
	2B: Forecast and actual re	evenue spend for each service area taking part in trial		
Forecast revenue spend	£			
Actual revenue spend	£			
	2C: Forecast and actual ca	apital spend for each service area taking part in trial		
Forecast capital spend	£			
Actual capital spend	٤			

Service © Confirm choice

Shared Planning

2B: Forecast and actual revenue spend for each service area taking part in trial

Please use this box to provide an explanation for missing data or additional commentary
Please press previous to go to 2B and 2C: Forecast/Actual Revenue and Capital Spend  Please press next to go to Section 3: SCDC KPIs
Tiease piess fiext to go to section 3. 3000 Ki is
Section 3: SCDC KPIs
Click Next to move to the next section
3A: Finance - Benefits
Housing Benefit claims
Average number of days to process new Housing Benefit claims:
9.00
Total number of new Housing Benefit claims:
15
Council Tax Support claims
Average number of days to process new Council Tax Support claims:
8.00
Total number of new Council Tax Support claims:
28
Housing Benefit change events
Average number of days to process new Housing Benefit change events:
10.00
Total number of new Housing Benefit change events:
74
Council Tax Support change events
Average number of days to process new Council Tax Support change events:
4.00
Total number of new Council Tax Support change events:
428
Undisputed invoices
Number of undisputed invoices paid within 30 days:
272
Total number of undisputed invoices:
276

4 Day working week weekly reporting form

Please press previous to go to 3A: Finance - Benefits

Please press next to go to 3C: Greater Cambridge Planning services - Development management

month end.

3B Business rates and council tax are not due weekly, and monthly data is provided when available after month end. The data provided is cumulative to date as at each

3C: Great	er Cambridge Planning services - Development management
	Major planning applications
Number of ma	jor applications including Public Service Infrastructure Developments:
	determined within 8 weeks
	0
	• determined within 8-13 weeks
	0
	• with an associated planning agreement (e.g. extension of time) that were decided on time
	4
	of major applications including Public Service Infrastructure Developments decided upon:
	• delegated decisions
	1
	• non-delegated decisions
	Total
	4
Percentage of	major applications determined within 13 weeks or agreed timeline:
100.00 %	
Number of ma	jor applications including Public Service Infrastructure Developments received:
0	
	Non-major planning applications
	n-major applications including change of use and householder developments: • determined within 8 weeks
	17
	• determined within 16 weeks (EIA)
	• with an associated planning agreement (e.g. extension of time) that were decided on time
	14
Total number	of non-major applications including change of use and householder developments decided upon:
	• delegated decisions
	29
	• non-delegated decisions
	3
	Total
	32
Percentage of	non-major applications determined within 8 weeks or agreed timeline:
96.875 %	
Number of no	n-major applications including change of use and householder developments received:
47	, ,, , , , , , , , , , , , , , , , , ,

	Householder planning applications
Number of ho	useholder development applications:
	determined within 8 weeks
	12
	determined within 16 weeks (EIA)
	0
	with an associated planning agreement (e.g. extension of time) that were decided on time
	9
T-1-1	
	of householder planning applications decided upon:  • delegated decisions
	20
	• non-delegated decisions
	1
	Total
	21
A	
10.2	to determine validated householder planning applications (weeks):
	useholder planning applications received:
24	
	Appeals received - refusal allowed
Number of ap	peals against major planning permissions refusal allowed:
0	
Total number	of appeals against major planning permissions decided upon:
0	
Percentage of	appeals against major planning permissions refusal allowed:
%	appears against major planning permissione relacal anomea.
,,,	
Number of ap	peals against non-major planning permission refusal allowed:
0	
Total number	of appeals against non-major planning permission decided upon:
4	
Percentage of	appeals against non-major planning permission refusal allowed:
0 %	
	Appeals received - grounds of non-determination
Number of ap	peals received against major planning permission on the grounds of non-determination:
0	
Total number	of appeals received against major planning permission:
0	
Number of ap	peals received against major planning permission on the grounds of non-determination as a percentage of total number of appeals received against

4 Day working week weekly reporting form
major planning permission:
%
Number of received appeals against non-major planning permission on the grounds of non-determination:
0
Total number of appeals received against non-major planning permission:
0
Number of appeals received against non-major planning permission on the grounds of non-determination as a percentage of total number of appeals received against non-major planning permission:
%
Notes: Guidance and definitions
https://www.gov.uk/government/publications/district-planning-matters-return-ps1-and-ps2/ps1-and-ps2-district-planning-matters-return-guidance-notes
Please use this box to provide additional information
Please press previous to go to 3B: Finance - Revenues
Please press next to go to 3D: Greater Cambridge Planning services - Land Charges
3D: Greater Cambridge Planning services - Land Charges
Average land charges search response days:
4.79
Number of land charge searches:
57
Please use this box to provide additional information
Please press previous to go to 3C: Greater Cambridge Planning services - Development management
Please press next to go to 3E: Housing - Housing Advice
3E: Housing - Housing
Advice
Number of households with children leaving B&B accommodation after longer than 6 weeks:
0
Please use this box to provide additional information
Please proce provious to go to 2D: Greater Cambridge Planning services. Land Charges
Please press previous to go to 3D: Greater Cambridge Planning services - Land Charges  Please press next to go to 3F: Housing
·

Please press previous to go to 3F: Housing

Please press next to go to 3H: Shared Waste and Environment

3H: Shared Waste and Environment
Total tonnes of household waste collected:
1,382
Total tonnes of household waste sent for reuse, recycling and composting:
454
Percentage of household waste sent for reuse, recycling and composting:
32.8509406657018813 %
Number of bins collected on time:
177,503
Total number of bins collected:
177,731
Percentage of bins collected on time:
99.8717162453370543 %
Please use this box to provide additional information
Please press previous to go to 3G: HR and Corporate Services – Democratic Services  Please press next to go to 3I: Transformation - Complaints
3I: Transformation -
Complaints
Number of formal complaints resolved within timescale:
6
Total number of formal complaints resolved:
6
Percentage of formal complaints resolved within timescale:
100 %
Please use this box to provide additional information
3I Complaints - 'total number of formal complaints' - figure provided is 'total number of formal complaints resolved'.
Please press previous to go to 3H: Shared Waste and Environment
Please press next to go to 3J: Transformation - Contact Centre
3J: Transformation - Contact Centre
Number of calls to the contact centre resolved first time:
1,558
Total number of calls to the contact centre:

1,985

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Percentage of calls to the cont	tact centre resolved first time	r.	
78.4886649874055416 %			
Total number of calls to the co	antast contro that are answer	ad.	
Total number of calls to the co	intact centre that are answere	ea:	
Total number of calls to the co	ontact centre		
1,985	made define.		
Percentage of calls to the cont	tact centre that are answered	<u> </u>	
96.2216624685138539 %			
Average call answer time (sec	onds):		
44.0			
Please use this box to provide ac	dditional information		
Please press previous to go to		ints	
Please press next to go to Add	litional commentary		
Additional			
commentary			
Please provide any additional	comments on the information	n provided in this section	
Please use this box to provide ar	n explanation for missing data (	or additional commentary	
Floade dec uno pox te provide di	Toxplanation for missing data of	additional dominionary	
Please press previous to go to	•	ints	
Please press next to go to Sec	tion 4: Qualitative data		
Section 4: Resident fee	edback		
Provide the following in relation t	to SCDC's online feedback form	n about the four day working week trial.	
4A: Online forms received by t	the organisation that are posi	tive, negative or indifferent	
J			
Positive	Number	Percentage	
	2	18.18181818181818 %	
Negative	6	54.545454545454545	
Indifferent	3	27 2727272727272727 %	

4B: Number of complaints received on service delivery and whether these services are taking part in the trail

11

Total

Service area	Is this service area taking part in the trial? (Y/N)	Number of complaints
Housing		
Finance	<b>☑</b> Yes	
Shared Planning	O No ☑ Yes	
Shared Waste	O No <b>ℰ</b> Yes	
Environment	<ul><li>No</li><li>❤ Yes</li></ul>	
	☐ No <b>ⓒ</b> Yes	
HR & Corporate Services	O No	
Cultural and related services	<b>⊘</b> Yes <b>○</b> No	
Transformation	✓ Yes  ✓ No	
Executive office	❤ Yes ◯ No	

#### 4C: Methods of publicising feedback form to residents, for example, newsletters

4C Published on our website https://www.scambs.gov.uk/your-council-and-democracy/four-day-working-week-trial

#### 4D: Provide details of all feedback or complaints received

- 1. I've moved here recently and had no idea about this 4 day week trial. All I can say is I've had better service from you than my last council. You answer the phone, you do what you say you will, I don't care how you do it as long as it works, and so far it does. My last council I could be on hold forever and couldn't do anything online. Well done.
- 2. It seems to me that people would have no issue with 4 day week if staff were paid for the hours they actually do, what people struggle with is understanding why staff should be paid for hours they have not worked
- 3. The 4 day week will always be divisive, I'd suggest Council tax payers should get to decide democratically to either retain or scrap the 4 day week
- 4. I am concerned that the trial may increase overtime and/or agency costs to deliver 4 day week
- 5. Although the theory is that more time away from work benefits an employee's work-life balance, by working extra hard during their new 'working week', they may find that their work-life balance actually takes a hit
- 6. With a four-day work week high achieving employees will keep being efficient, and continue getting more work piled on until they burnout. The low achievers will rejoice in their new found work-life balance for a few weeks, until the next new workplace trend surfaces and they feel entitled to even less hours at the same pay
- 7. A four-day week is unlikely to enhance productivity unless it's already low. Countries like Ireland and the UK already boast very high worker productivity, measured as GDP per hour worked
- 8. Do we require that children stay in school five days a week? How is that fair for teachers? Would this lead to animosity and collective bargaining for shorter work weeks? There are a lot of questions that communities will have to address if four-day workweeks become the norm
- 9. The issue with the four-day working week is not the premise of working only four days. The issue is working four days on the full pay you were on for five days. If you are in the type of job or business which requires you to be there to provide a service, surely you need to find money to pay someone to cover the day off that a staff member had been doing previously.
- 10. If you are trying to match the productivity of a five-day week in four days could increase pressure on employees, potential leading to a drop in quality and more workplace stress.
- 11. You seem to be solvent, be open 5 days a week and do what you need to do, which is more than you can say for most councils. I can understand why government is worried about some councils doing this but if you're well run and getting the work done I support this, why not, it takes people to try something new to make things change for the better. Perhaps being able to move to a four day week based on performance may make other councils motivated to improve.

## 4E: Provide details of process for handling complaints

4E When completing this form, customers are asked if they wish to be contacted to address their comments. Where that is the case, responses are prepared by the team and agreed by a senior manager. If customers wish to make a formal complaint they are always dealt with through our standard complaints process.

Thank you for completing this survey. Please press Submit to submit this data

Please press previous to go to Section 3: SCDC KPIs