

South
Cambridgeshire
District Council

### Annual Report for tenants 2015/2016



www.scambs.gov.uk







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### Our vision for housing

"To be the best housing service by providing good quality housing across all tenures that is accessible to all - that enhances residents' quality of life, their health and wellbeing, that supports economic growth and social opportunities, alongside improved energy security and reduced carbon footprints."

We want to promote and brand our Council's Housing Service as putting the

- HEART into Housing;

  - Health & Wellbeing
  - Economic Growth & Development
  - Affordable Housing
  - Reducing Fuel Poverty and promoting energy efficiency
  - **Tackling Homelessness**

We would like to take this opportunity to thank all the residents that have been involved in helping to shape our service and to those that have given us their input in producing this annual report.



# How your rent is spent







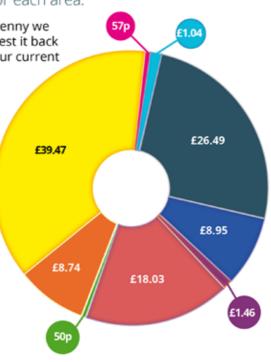


Here is an overview of how your rent has been spent during the 2015/2016 financial year. This is calculated by taking the average weekly rent that is charged for our properties and divided up into the percentage we have allocated for each area.

We continue to try and utilise every penny we get from our rental income and reinvest it back into our housing service, improving our current stock and developing new homes wherever possible along the way.

#### Our average weekly rent is £105.25

- Repairs & Maintenance 37.50%
- Outdoor Maintenance 0.54%
- Resident Involvement 0.99%
- Loan Interest Payment 25.17%
- General Management 8.50%
- Supported Housing 1.39%
- Spending deferred to future years for major capital improvements/ New Build - 17.13%
- Other (net) 0.47%
- New Housing Provision 8.30%







### Resident involvement

Our aim is to provide the best housing services possible and in order to achieve this we rely on the help and support of our tenants and leaseholders.

We are passionate about involving, consulting and informing residents about the way that we operate, how we manage and maintain our homes, budget priorities and how we can improve on our performance. Later in this report we set out the total number of hours of volunteering put in by residents last year broken down by type of resident involvement activity. The total number of hours when we added them all up was over 2500 which represents a fantastic effort from South Cambs tenants and

We have begun installing a PC for our sheltered residents to use in all 41 of our communal rooms.



leaseholders who have been working with us to make a difference.

We work with various groups on a regular basis the main one being our:

#### Tenant Participation Group (TPG)

TPG is a friendly group of 15 independently elected members who welcome co-opted members and observers to all meetings. Elections for the fifteen TPG members are held every 5 years and the election of officers - Chair, Vice Chair and Secretary are held every 3 years.

TPG members meet once a month and help with monitoring and reviewing our performance and contributing to new strategies and policies.

Tenant & Leaseholder volunteers spent a total of 2576 hours (including travel time) on Resident Involvement activities (see page 5).



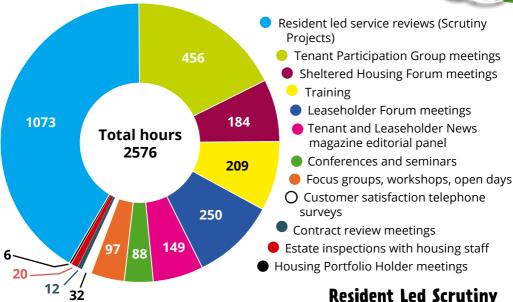


Outcomes/service improvements from resident Involvement (RI) activity in 2015/16	RI activity where decision made				
Assisted gardening scheme reintroduced/ relaunched	Grounds maintenance service scrutiny review				
£50,000 set aside for tenant led estate improvement works identified via estate walkabouts	Grounds maintenance service scrutiny review				
Grounds maintenance service standards produced and advertised	Grounds maintenance service scrutiny review				
Grounds maintenance area maps updated and re-issued	Grounds maintenance scrutiny review				
Set up dedicated TPG email addresses	TPG				
Tenant and Leaseholder news re-tendered, restricted number of pages and incorporated annual report summary	Editorial panel/TPG				
Changed sheltered forum meetings from officer led to resident led	Sheltered service scrutiny review				
Changed sheltered forum from 3 regional forums to 1 central forums per quarter	Sheltered service scrutiny review				
Updated communal rooms charging policy	Sheltered forum feedback				
Disability forum amalgamated within TPG	TPG				
Sheltered housing surgeries introduced/trialled	Sheltered scrutiny and forum feedback				
New tenant inspector charter introduced	TPG consultation & feedback				
SCDC website updated/improved	TPG consultation & feedback				
Disabled parking bays moved closer to front entrance of head office	Disability forum and TPG feedback				
Attending Mears (repairs) and SP landscapes (grounds maintenance) contract review meetings	TPG volunteers				
Mystery shopping/telephone surveys (repairs service)	TPG volunteers				

The above table shows some of the main changes which have taken place as a result of resident involvement activity during the previous year with a resulting estimated annual cost saving of £17,000 per year.

#### Time (hours) spent on resident led activities 2015/16





You will see from the above pie chart that almost 42% of the time spent on RI activity was spent on service scrutiny reviews as reflected in the outcomes, 44% of which have resulted from resident led scrutiny work. Our Scrutiny Review Team (SRT) have been working extremely hard to help us improve the services we provide. In 2015 the SRT completed their second major scrutiny review totalling 1073 hours, looking at our Sheltered housing service. We are currently working through some of the recommendations from the final report the details of which can be viewed at <a href="https://www.scambs.gov.uk/getinvolved">www.scambs.gov.uk/getinvolved</a> along with information about other projects.

### **Annual Gardening Competition**

In the summer of 2015 we ran our 34th annual Garden Competition which is open to all South Cambs Tenants & Leaseholders. The competition was well supported and we received applications in eight different judging categories. We continue to receive fantastic support from a local sponsor, Scotsdales Garden Centre, who generously provided the venue for the presentation evening and donated garden centre vouchers as prizes for the winners and runners up in each category.

#### Tenant and Leaseholder News

Every year we send out two editions of this magazine one in the spring/ summer and one in the autumn/winter. Our editorial panel made up of tenants and leaseholders work hard to create a fun, friendly and informative magazine. Editorial panel also look at the design and content of our annual report, a summary of which is published each year in the winter edition of the magazine.



# Getting involved - What we can provide

We understand that it is sometimes difficult to set aside time, fund travel costs or organise childcare, so in order to try and make getting involved easier for you we can:

- Pay for travel costs to attend meetings including organising taxi's to and from meetings if you are not a car driver and using public transport would be difficult.
- Pay for reasonable and unavoidable childcare costs
- Pay Resident Group set up costs and contribute towards reasonable running costs via a small annual subsidy
- Provide Training opportunities to grow your skills and confidence in making your views known. For example; I.T training, chairing a meeting and interview skills etc.
- Guidance/assistance on newsletter production
- Funding advice
- Telephone support

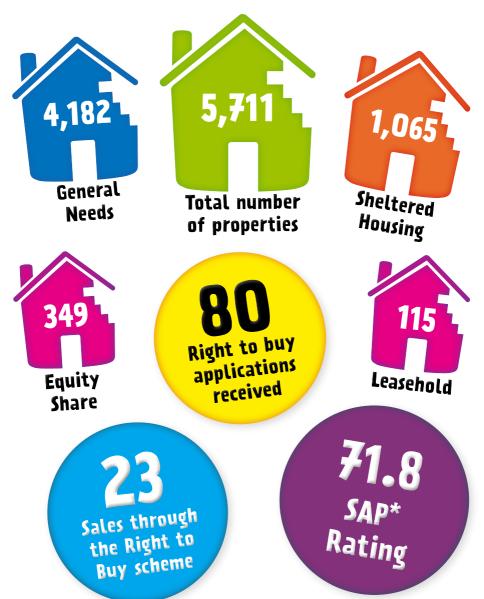
Another measure we have introduced for 2015/16 is the number of residents we have engaged with during the year. This could be residents who have completed a customer satisfaction survey, been surveyed about major work (such as external wall insulation), had a disabled adaptation job carried out or attended a forum meeting.

We engaged with 3,681 tenants/leaseholders during the year, representing 64% of all households (excluding day-to-day repairs).





## Our Stock



<sup>\*</sup>SAP rating: Government standard assessment proceedure on a scale of 1-100, providing a way of estimating the energy efficiency performance of a property.



## Planned maintenance

80 new bathrooms installed

31 roof coverings

properties received re-wiring

195
installations of insulation\*

121
new doors
installed

Number of overdue gas services

428

boiler
replacements

113
new kitchens
installed

<sup>\*</sup>including solid wall, cavity wall and loft insulation



### **Project Spotlight**

#### **New Farm Travellers Site, Royston**

The site is managed by South Cambridgeshire District Council on a long term lease from Cambridgeshire County Council. It was an old site originally set up as a transitory site in the 1970s. The facilities were basic, the repair costs were very high and the sewage pumping system was always breaking down.

The work commenced in March and was completed in December 2015. The actual scale of the work delivered in just nine months included;

- site clearance
- demolition of units
- installation of all new infrastructure (drainage, utilities and roads)
- creation of sixteen new build plots and day facilities

The aim of the project was to

transform the site and provide the community with a nicer place to

live. The day units that were built comprise of an open plan kitchen and sitting room and a spacious

bathroom. The units are well insulated with high quality fittings, non-slip flooring and economical, easy to operate, heating systems. Where required the Council used their own budget to install specific aids and adaptations such as installing a wet room instead of a bathroom to meet residents needs.

Without the commitment of all involved, this project would not have succeeded. There were many unexpected challenges along the way but the community, the contractors

and the council all worked together to ensure that the project flourished. The final accolade was when the Homes and Communities Agency (HCA), who part funded the project, visited to sign the project off and declared it truly to be exemplar.

We would like to take this opportunity to thank everyone involved.

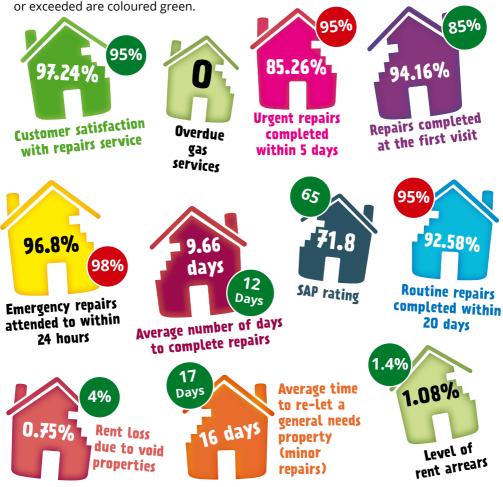






The repairs service we offer is an important part of our housing service and it is delivered in partnership with Mears.

The circles represent our targets for this financial year; targets which have been met or exceeded are coloured green.



We are planning to introduce an appointments system for all non-emergency repairs, which will help to improve response times and customer satisfaction with the servce.



# Allocations and lettings



Households requiring one bedroom

1,563

households on the waiting list (1st April 2016)

### 497

Households requiring two bedrooms



153

households requiring three bedrooms

43

households requiring more than three bedrooms 201

dwellings let to new social housing tenants



100

lettings within supported housing

181

Private registered provider dwellings let to households in response to a nomination from SCDC

W

96

dwellings let to existing social tenants



25

dwellings let through mutual exchanges





### Customer service

11,209

South Cambridgeshire District Council Contact Centre

Total number of calls for housing



Calls handled by contact centre



Percentage of calls handled

Average call duration



83%

Percentage of calls resolved first time

Number of calls transferred to the housing department



minutes
12
seconds

Average call answer





### **Customer service**



Mears 24-7 Contact Centre (Repairs Service)

Calls handled

Average speed of answer

29 Secondo

733

Calls abandoned

Average delay to abandon

2 minutes 8 seconds



Service level percentage

Percentage calls abandoned

3.2%



Answer percentage



# Compliments and complaints

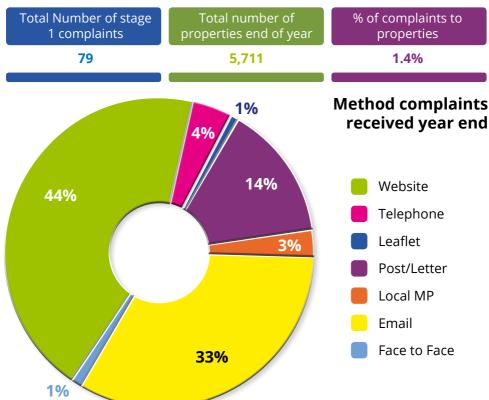
We want to provide the best housing service, so taking note of feedback from our customers is massively important.

We want to tell our staff when they have done a good job and equally want to guide them in learning from any negative feedback.

We monitor our compliments, complaints and comments at all times and work hard at resolving any negative feedback as quickly as we can.

At the end of each year, the annual report provides us with the opportunity to reflect upon the positive comments we have received and enables us to learn and improve from the negative ones.

#### **Total number of complaints**





### **Stages of complaint**

Stage	Year end totals
1 = Expression of dissatisfaction that is not able to be resolved at first contact so requires investigation and response from Service Manager	79
2 = Unresolved at stage 1 so investigation required by Head of Service	3
3 = Referred to the Housing Ombudsman	0

### **Complaint outcomes**

Overview of closed complaints	Totals		
Total closed / resolved	67		
Upheld = closed in favour of complainant	6		
Not upheld = closed not in favour of complainant	61		
Outstanding = still open as at 31/03/2016	8		

### Compliments

Category	Q1	%	Q2	%	Q3	%	Q4	%
Allocations	0	0%	1	5%	0	0%	0	0%
ASB	0	0%	0	0%	0	0%	0	0%
Estate Services	0	0%	1	5%	0	0%	0	0%
Rent & services	0	0%	0	0%	0	0%	0	0%
Repairs & Maintenance	3	16%	2	11%	4	21%	0	0%
Staff & customer service	15	79%	15	79%	11	58%	8	100%
Tenancy management	0	0%	0	0%	4	21%	0	0%
Other	1	5%	0	0%	0	0%	0	0%
Total	19		19		19		8	



# Housing Development

We work closely with our housing association partners and this year we enabled the development of 119 homes.

#### Of these 119 homes;

- 7 were for social rent (approximately 60% market rent)
- **58 were for affordable rent** (approximately 80% market rent)
- **54 were for shared ownership** (including 'Rent to Mortgage')

#### Our new builds

This year saw the council start on site at two exciting new developments.

In August 2015 we began work to construct 20 new council owned properties in Swavesey and January 2016 saw us begin at a site in Foxton, which will produce 15 new homes. We are hoping that work should be completed at Swavesey and Foxton in May 2016 and December 2016 respectively.



**Foxton** 



### Get in touch

If you are interested in any of these opportunities to get involved you can visit www.scambs.gov.uk/getinvolved, email the Resident Involvement Team at Resident.Involvement@scambs.gov.uk or call 03450 450 051