



# Revenue estimates

for the year ending 31<sup>st</sup> March 2020

and

# Capital estimates

to the year ending 31<sup>st</sup> March 2024

## SOUTH CAMBRIDGESHIRE DISTRICT COUNCIL

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<b>NET EXPENDITURE</b>	<b>Estimate 2018- 2019 £0</b>	<b>Estimate 2019-2020 £0</b>
<b>Directorate</b>		
Corporate Services - <b>overheads</b>	5,745	6,293
Corporate Services	6,399	6,004
Health & Environmental Services	6,639	7,247
Housing (General Fund)	1,373	1,561
Planning	4,727	5,247
Items not included within Recharges - 09/01/18	85	130
<b>Net Direct Service Expenditure</b>	<b>19,223</b>	<b>20,189</b>
City Deal Funding Contribution	922	742
<b>Savings not included in Service estimates</b>	<b>(449)</b>	
Expenditure on Precautionary Items	75	75
Council Actions	50	50
<b>Net Service Expenditure</b>	<b>19,820</b>	<b>21,056</b>
Internal Drainage Boards	198	202
Cost of borrowing to fund Capital spend		9
Interest on Balances	(1,702)	(2,004)
Capital Charges, MRP, etc.	(864)	(887)
<b>Net District Council General Fund Expenditure</b>	<b>17,452</b>	<b>18,376</b>
Appropriation to/(from) Earmarked Reserves	(443)	(390)
Appropriation to/(from) General Reserve	-	604
New Homes Bonus	(3,010)	(2,473)
<b>General Expenses (Budget Requirement for capping purposes)</b>	<b>14,000</b>	<b>16,117</b>
Revenue Support Grant	191	0
Rural Services Grant	(105)	(131)
Retained Business Rates and Grant	(5,470)	(6,811)
(Surplus)/Deficit on Collection Fund re Council Tax	-	(82)
(Surplus)/Deficit on Collection Fund re Business Rates	-	-
<b>Demand on Collection Fund to be raised from council taxpayers</b>	<b>8,617</b>	<b>9,093</b>

<b>NET EXPENDITURE</b>	<b>Estimate 2018-19 Total</b>	<b>Estimate 2019-20 Total</b>
<b>Directorate/Cost centre</b>		
<b>Corporate Services - overheads</b>	<b>5,745</b>	<b>6,293</b>
<b>Directorate overheads</b>		
Environmental Health	115	88
Housing Management Service	31	31
Planning Admin	273	615
<b>Total Directorate Overheads</b>	<b>419</b>	<b>734</b>
<b>Total overheads recharged to services</b>	<b>6,164</b>	<b>7,027</b>
<b>Corporate Services</b>	<b>6,399</b>	<b>6,004</b>
<b>Health &amp; Environmental Services</b>	<b>6,639</b>	<b>7,247</b>
<b>Housing (General Fund)</b>	<b>1,373</b>	<b>1,561</b>
<b>Planning</b>	<b>4,727</b>	<b>5,247</b>
Overheads not included in recharges	85	130
<b>Total direct service expenditure</b>	<b>19,223</b>	<b>20,189</b>

2017/18 Actuals £		2018/19 Estimate £	2019/20 Estimate £
<b><u>SUBJECTIVE SUMMARY ANALYSIS</u></b>			
12,794,806	Staffing Costs - Direct Services Only	15,320,060	18,126,570
38,682,128	Supplies and Services	35,325,230	30,860,610
1,502,614	Capital Financing Costs	546,160	551,510
4,510,084	Overhead and Internal Support Services (GF Only)	4,796,400	5,734,270
80,966	Internal Transfer	81,070	100,770
846,870	Accounting Basis Adjustment	0	0
85,173	Recharges from/(to) HRA	64,100	48,570
102,223	Unallocated Overheads	85,030	130,000
58,604,864	Gross Expenditure	56,218,050	55,552,300
(41,076,169)	Gross Income	(36,994,730)	(35,362,860)
<b>17,528,695</b>	<b>NET EXPENDITURE</b>	<b>19,223,320</b>	<b>20,189,440</b>

**Memorandum Account - Overheads and Support Services**

Staffing Costs	1,797,895	2,419,390
Supplies and Services	3,937,385	4,336,160
Capital Financing Costs	521,530	526,540
Overhead and Internal Support Services (GF Only)	0	0
Internal Transfer	0	0
Accounting Basis Adjustment	0	0
Gross Expenditure	6,256,810	7,282,090
Gross Income	(93,000)	(255,300)
Recharged Through HRA and GF Services	(6,019,970)	(6,896,790)
Contribution from Reserves - Planning Shared Service	(143,840)	0
	<b>0</b>	<b>130,000</b>

<b>2017/18 Actuals</b>		<b>2018/19 Estimate</b>	<b>2019/20 Estimate</b>
	<b><u>Overhead and Support Services</u></b>		
753,883	Financial Services	700,890	832,610
286,948	Human Resources and Payroll	331,200	529,420
51,874	Internal Audit	59,830	61,020
634,665	Contact Centre	728,080	670,550
1,763,141	Information & Communication Technology	1,739,970	1,917,280
291,520	Legal Services	325,110	332,260
1,218,589	South Cambridgeshire Hall	1,127,820	1,189,800
225,812	Waterbeach Depot	252,940	250,210
21,531	Business Hub Offices	18,400	18,760
268,778	Central Expenses	260,430	268,700
178,200	Central Support Services	200,080	222,430
63,976	Corporate Services Directorate Support	0	0
94,420	Environmental Services Directorate Support	115,430	87,940
63,976	Housing Management Directorate Support	30,690	31,280
184,290	Planning Services Directorate Support	272,940	614,530
<b>6,101,603</b>		<b>6,163,810</b>	<b>7,026,790</b>

**OVERHEAD and SUPPORT SERVICE NET EXPENDITURE**

<b>2017/18 Actuals</b>		<b>2018/19 Estimate</b>	<b>2019/20 Estimate</b>
	<b><u>SUBJECTIVE SUMMARY ANALYSIS</u></b>		
1,445,050	Staffing Costs	1,797,895	2,419,390
4,329,272	Supplies and Services	3,937,385	4,336,160
636,079	Capital Financing Costs	521,530	526,540
0	Overhead and Internal Support Services	0	0
0	Internal Transfer	0	0
0	Accounting Basis Adjustment	0	0
<hr/>		<hr/>	<hr/>
6,410,401	Gross Expenditure	6,256,810	7,282,090
(372,774)	Gross Income	(93,000)	(255,300)
<hr/>		<hr/>	<hr/>
<b>6,037,627</b>	<b>NET EXPENDITURE</b>	<b>6,163,810</b>	<b>7,026,790</b>

**FINANCIAL SERVICES (inc Accountancy, Accounts Payable and  
Accounts Receivable)**

450,430	Staffing Costs	662,010	850,480
305,506	Supplies and Services	40,880	42,820
0	Capital Financing Costs	0	0
0	Overhead and Internal Support Services	0	0
0	Accounting Basis Adjustment	0	0
<hr/>		<hr/>	<hr/>
755,936	Gross Expenditure	702,890	893,300
(2,053)	Gross Income	(2,000)	(60,690)
<hr/>		<hr/>	<hr/>
<b>753,883</b>	<b>NET EXPENDITURE</b>	<b>700,890</b>	<b>832,610</b>

**HUMAN RESOURCE and PAYROLL SERVICES**

199,265	Staffing Costs	256,910	323,640
87,683	Supplies and Services	74,290	205,780
0	Capital Financing Costs	0	0
0	Overhead and Internal Support Services	0	0
0	Accounting Basis Adjustment	0	0
<hr/>		<hr/>	<hr/>
286,948	Gross Expenditure	331,200	529,420
0	Gross Income	0	0
<hr/>		<hr/>	<hr/>
<b>286,948</b>	<b>NET EXPENDITURE</b>	<b>331,200</b>	<b>529,420</b>

2017/18 Actuals		2018/19 Estimate	2019/20 Estimate
<b><u>INTERNAL AUDIT</u></b>			
13,534	Staffing Costs	0	0
38,340	Supplies and Services	59,830	61,020
0	Capital Financing Costs	0	0
0	Overhead and Internal Support Services	0	0
0	Accounting Basis Adjustment	0	0
<hr/> 51,874	Gross Expenditure	<hr/> 59,830	<hr/> 61,020
0	Gross Income	0	0
<hr/> <b>51,874</b>	<b>NET EXPENDITURE</b>	<hr/> <b>59,830</b>	<hr/> <b>61,020</b>
 <b><u>CONTACT CENTRE</u></b>			
528,392	Staffing Costs	641,450	687,890
106,273	Supplies and Services	86,630	88,520
0	Capital Financing Costs	0	0
0	Overhead and Internal Support Services	0	0
0	Accounting Basis Adjustment	0	0
<hr/> 634,665	Gross Expenditure	<hr/> 728,080	<hr/> 776,410
0	Gross Income (inc Savings)	0	(105,860)
<hr/> <b>634,665</b>	<b>NET EXPENDITURE</b>	<hr/> <b>728,080</b>	<hr/> <b>670,550</b>
 <b><u>INFORMATION &amp; COMMUNICATIONS TECHNOLOGY</u></b>			
0	Staffing Costs	0	0
1,660,567	Supplies and Services	1,469,200	1,646,510
363,783	Capital Financing Costs	270,770	270,770
	Overhead and Internal Support Services	0	0
	Accounting Basis Adjustment	0	0
<hr/> 2,024,350	Gross Expenditure	<hr/> 1,739,970	<hr/> 1,917,280
(261,209)	Gross Income	0	0
<hr/> <b>1,763,141</b>	<b>NET EXPENDITURE</b>	<hr/> <b>1,739,970</b>	<hr/> <b>1,917,280</b>
 <b><u>LEGAL SERVICES</u></b>			
0	Staffing Costs	0	0
291,520	Supplies and Services	325,110	332,260
0	Capital Financing Costs	0	0
0	Overhead and Internal Support Services	0	0
0	Accounting Basis Adjustment	0	0
<hr/> 291,520	Gross Expenditure	<hr/> 325,110	<hr/> 332,260
0	Gross Income	0	0
<hr/> <b>291,520</b>	<b>NET EXPENDITURE</b>	<hr/> <b>325,110</b>	<hr/> <b>332,260</b>



2017/18 Actuals	<u>SOUTH CAMBRIDGESHIRE HALL</u>	2018/19 Estimate	2019/20 Estimate
115,587	Staffing Costs	110,345	113,810
928,474	Supplies and Services	861,075	914,690
256,316	Capital Financing Costs	245,150	250,050
0	Overhead and Internal Support Services	0	0
0	Accounting Basis Adjustment	0	0
1,300,377	Gross Expenditure	1,216,570	1,278,550
(81,788)	Gross Income	(88,750)	(88,750)
<b>1,218,589</b>	<b>NET EXPENDITURE</b>	<b>1,127,820</b>	<b>1,189,800</b>
 <b><u>WATERBEACH DEPOT</u></b> 			
11,609	Staffing Costs	14,150	0
208,592	Supplies and Services	233,180	244,490
5,611	Capital Financing Costs	5,610	5,720
0	Overhead and Internal Support Services	0	0
0	Accounting Basis Adjustment	0	0
225,812	Gross Expenditure	252,940	250,210
0	Gross Income	0	0
<b>225,812</b>	<b>NET EXPENDITURE</b>	<b>252,940</b>	<b>250,210</b>
 <b><u>BUSINESS HUB OFFICES</u></b> 			
1,473	Staffing Costs	0	0
15,847	Supplies and Services	18,400	18,760
4,211	Capital Financing Costs	0	0
0	Overhead and Internal Support Services	0	0
0	Accounting Basis Adjustment	0	0
21,531	Gross Expenditure	18,400	18,760
0	Gross Income	0	0
<b>21,531</b>	<b>NET EXPENDITURE</b>	<b>18,400</b>	<b>18,760</b>
 <b><u>CENTRAL EXPENSES</u></b> 			
0	Staffing Costs	0	0
270,828	Supplies and Services	260,430	268,700
0	Capital Financing Costs	0	0
0	Overhead and Internal Support Services	0	0
0	Accounting Basis Adjustment	0	0
270,828	Gross Expenditure	260,430	268,700
(2,050)	Gross Income	0	0
<b>268,778</b>	<b>NET EXPENDITURE</b>	<b>260,430</b>	<b>268,700</b>

2017/18 Actuals	<u>CENTRAL SUPPORT SERVICES</u>	2018/19 Estimate	2019/20 Estimate
79,080	Staffing Costs	67,600	56,550
124,794	Supplies and Services	134,730	165,880
0	Capital Financing Costs	0	0
0	Overhead and Internal Support Services	0	0
0	Accounting Basis Adjustment	0	0
203,874	Gross Expenditure	202,330	222,430
(25,674)	Gross Income	(2,250)	0
<b>178,200</b>	<b>NET EXPENDITURE</b>	<b>200,080</b>	<b>222,430</b>
 <u>CORPORATE SERVICES DIRECTORATE SUPPORT</u> 			
0	Staffing Costs - Direct to Services	0	0
63,976	Supplies and Services	0	0
0	Capital Financing Costs	0	0
0	Overhead and Internal Support Services	0	0
0	Accounting Basis Adjustment	0	0
63,976	Gross Expenditure	0	0
0	Gross Income	0	0
<b>63,976</b>	<b>NET EXPENDITURE</b>	<b>0</b>	<b>0</b>
 <u>HEALTH &amp; ENVIRONMENTAL SERVICES DIRECTORATE SUPPORT</u> 			
0	Staffing Costs - Direct to Services	0	0
88,262	Supplies and Services	115,430	87,940
6,158	Capital Financing Costs	0	0
0	Overhead and Internal Support Services	0	0
0	Accounting Basis Adjustment	0	0
94,420	Gross Expenditure	115,430	87,940
0	Gross Income	0	0
<b>94,420</b>	<b>NET EXPENDITURE</b>	<b>115,430</b>	<b>87,940</b>

2017/18 Actuals		2018/19 Estimate	2019/20 Estimate
<b><u>HOUSING MANAGEMENT DIRECTORATE SUPPORT</u></b>			
0	Staffing Costs - Direct to Services	0	0
63,976	Supplies and Services	30,690	31,280
0	Capital Financing Costs	0	0
0	Overhead and Internal Support Services	0	0
0	Accounting Basis Adjustment	0	0
<hr/> 63,976	Gross Expenditure	<hr/> 30,690	<hr/> 31,280
0	Gross Income	0	0
<hr/> <b>63,976</b>	<b>NET EXPENDITURE</b>	<hr/> <b>30,690</b>	<hr/> <b>31,280</b>
 <b><u>SHARED PLANNING DIRECTORATE SUPPORT</u></b>			
45,680	Staffing Costs	45,430	387,020
138,610	Supplies and Services	227,510	227,510
0	Capital Financing Costs	0	0
0	Overhead and Internal Support Services	0	0
0	Accounting Basis Adjustment	0	0
<hr/> 184,290	Gross Expenditure	<hr/> 272,940	<hr/> 614,530
0	Gross Income	0	0
<hr/> <b>184,290</b>	<b>NET EXPENDITURE</b>	<hr/> <b>272,940</b>	<hr/> <b>614,530</b>

2017/18 Actuals		2018/19 Estimate	2019/20 Estimate
<b><u>CORPORATE AND CUSTOMER SERVICES</u></b>			
	<b><u>Direct Services</u></b>		
85,467	Elections	312,270	0
196,885	Electoral Registration	273,960	342,980
1,146,487	Democratic Representation	1,214,130	1,172,410
105,592	Policy and Performance	167,200	254,430
351,599	Communications	335,590	286,950
233,876	Housing and Council Tax Support	715,100	1,040,520
1,961,410	Corporate Management	1,792,580	1,770,600
261	Treasury Management	1,360	4,300
90,485	Cost of Collecting Business Rates	177,780	283,310
640,625	Cost of Collecting Council Tax	851,610	844,370
(2,858)	Miscellaneous	2,570	4,060
<b><u>4,809,829</u></b>		<b><u>5,844,150</u></b>	<b><u>6,003,930</u></b>

2017/18 Actuals		2018/19 Estimate	2019/20 Estimate
<b><u>SUBJECTIVE SUMMARY ANALYSIS</u></b>			
2,613,838	Staffing Costs	3,026,720	3,227,290
28,859,732	Supplies and Services	26,927,690	22,284,000
1,700	Capital Financing Costs	1,700	1,730
1,774,449	Overhead and Internal Support Services	1,701,500	1,554,060
80,966	Internal Transfer	81,070	82,690
58,167	Accounting Basis Adjustment	0	0
<u>33,388,852</u>	Gross Expenditure	<u>31,738,680</u>	<u>27,149,770</u>
<u>(28,579,023)</u>	Gross Income	<u>(25,894,530)</u>	<u>(21,145,840)</u>
<u><b>4,809,829</b></u>	<b>Net Expenditure</b>	<u><b>5,844,150</b></u>	<u><b>6,003,930</b></u>
<b><u>ELECTIONS</u></b>			
57,668	Staffing Costs	60,860	0
234,149	Supplies and Services	221,220	0
0	Capital Financing Costs	0	0
24,435	Overhead and Internal Support Services	30,190	0
4,413	Accounting Basis Adjustment	0	0
<u>320,665</u>	Gross Expenditure	<u>312,270</u>	<u>0</u>
<u>(235,198)</u>	Gross Income	<u>0</u>	<u>0</u>
<u><b>85,467</b></u>	<b>NET EXPENDITURE</b>	<u><b>312,270</b></u>	<u><b>0</b></u>
<b><u>ELECTORAL REGISTRATION</u></b>			
67,410	Staffing Costs	81,550	143,470
91,702	Supplies and Services	126,810	128,920
0	Capital Financing Costs	0	0
58,285	Overhead and Internal Support Services	67,960	70,590
7,053	Accounting Basis Adjustment	0	0
<u>224,450</u>	Gross Expenditure	<u>276,320</u>	<u>342,980</u>
<u>(27,565)</u>	Gross Income	<u>(2,360)</u>	<u>0</u>
<u><b>196,885</b></u>	<b>NET EXPENDITURE</b>	<u><b>273,960</b></u>	<u><b>342,980</b></u>
<b><u>DEMOCRATIC REPRESENTATION</u></b>			
216,292	Staffing Costs	249,470	287,800
414,273	Supplies and Services	455,370	464,480
0	Capital Financing Costs	0	0
540,741	Overhead and Internal Support Services	516,570	422,130
80,966	Internal Transfer	81,070	82,690
20,165	Accounting Basis Adjustment	0	0
<u>1,272,437</u>	Gross Expenditure	<u>1,302,480</u>	<u>1,257,100</u>
<u>(125,950)</u>	Gross Income	<u>(88,350)</u>	<u>(84,690)</u>
<u><b>1,146,487</b></u>	<b>NET EXPENDITURE</b>	<u><b>1,214,130</b></u>	<u><b>1,172,410</b></u>

**POLICY & PERFORMANCE**

60,702	Staffing Costs	124,770	205,960
27,597	Supplies and Services	11,030	11,250
0	Capital Financing Costs	0	0
12,283	Overhead and Internal Support Services	31,400	37,220
5,010	Accounting Basis Adjustment	0	0
<hr/>		<hr/>	<hr/>
105,592	Gross Expenditure	167,200	254,430
0	Gross Income	0	0
<hr/>		<hr/>	<hr/>
<b>105,592</b>	<b>NET EXPENDITURE</b>	<b>167,200</b>	<b>254,430</b>

**COMMUNICATIONS**

265,623	Staffing Costs	261,110	225,850
109,771	Supplies and Services	106,280	153,480
1,700	Capital Financing Costs	1,700	1,730
90,846	Overhead and Internal Support Services	89,400	76,240
21,526	Accounting Basis Adjustment	0	0
<hr/>		<hr/>	<hr/>
489,466	Gross Expenditure	458,490	457,300
(137,867)	Gross Income	(122,900)	(170,350)
<hr/>		<hr/>	<hr/>
<b>351,599</b>	<b>NET EXPENDITURE</b>	<b>335,590</b>	<b>286,950</b>

**HOUSING & COUNCIL TAX SUPPORT**

737,644	Staffing Costs	833,700	956,610
25,850,534	Supplies and Services	23,768,740	18,693,620
0	Capital Financing Costs	0	0
390,093	Overhead and Internal Support Services	349,330	335,350
0	Accounting Basis Adjustment	0	0
<hr/>		<hr/>	<hr/>
26,978,271	Gross Expenditure	24,951,770	19,985,580
(26,744,395)	Gross Income	(24,236,670)	(19,425,530)
<hr/>		<hr/>	<hr/>
<b>233,876</b>	<b>NET EXPENDITURE</b>	<b>715,100</b>	<b>560,050</b>

Rent Allowances

**270,450**

Rent Rebates

**210,020**

**CORPORATE MANAGEMENT**

583,886	Staffing Costs	713,680	606,800
2,010,836	Supplies and Services	1,971,170	1,996,470
0	Capital Financing Costs	0	0
173,347	Overhead and Internal Support Services	177,080	155,550
0	Accounting Basis Adjustment	0	0
<hr/>		<hr/>	<hr/>
2,768,069	Gross Expenditure	2,861,930	2,758,820
(806,659)	Gross Income	(1,069,350)	(988,220)
<hr/>		<hr/>	<hr/>
<b>1,961,410</b>	<b>NET EXPENDITURE</b>	<b>1,792,580</b>	<b>1,770,600</b>

**TREASURY MANAGEMENT**

0	Staffing Costs	0	0
478	Supplies and Services	2,700	8,560
0	Capital Financing Costs	0	0
216	Overhead and Internal Support Services	60	60
0	Accounting Basis Adjustment	0	0
<hr/>			
694	Gross Expenditure	2,760	8,620
(433)	Gross Income	(1,400)	(4,320)
<hr/>			
<b>261</b>	<b>NET EXPENDITURE</b>	<b>1,360</b>	<b>4,300</b>

**COST OF COLLECTING BUSINESS RATES**

193,007	Staffing Costs	235,350	328,660
37,362	Supplies and Services	89,800	88,970
0	Capital Financing Costs	0	0
108,252	Overhead and Internal Support Services	94,630	112,510
0	Accounting Basis Adjustment	0	0
<hr/>			
338,621	Gross Expenditure	419,780	530,140
(248,136)	Gross Income	(242,000)	(246,830)
<hr/>			
<b>90,485</b>	<b>NET EXPENDITURE</b>	<b>177,780</b>	<b>283,310</b>

**COST OF COLLECTING COUNCIL TAX**

431,606	Staffing Costs	466,230	472,140
80,280	Supplies and Services	172,070	253,780
0	Capital Financing Costs	0	0
375,864	Overhead and Internal Support Services	344,810	344,350
0	Accounting Basis Adjustment	0	0
<hr/>			
887,750	Gross Expenditure	983,110	1,070,270
(247,125)	Gross Income	(131,500)	(225,900)
<hr/>			
<b>640,625</b>	<b>NET EXPENDITURE</b>	<b>851,610</b>	<b>844,370</b>

**MISCELLANEOUS**

0	Staffing Costs	0	0
2,750	Supplies and Services	2,500	4,000
0	Capital Financing Costs	0	0
87	Overhead and Internal Support Services	70	60
0	Accounting Basis Adjustment	0	0
<hr/>			
2,837	Gross Expenditure	2,570	4,060
(5,695)	Gross Income	0	0
<hr/>			
<b>(2,858)</b>	<b>NET EXPENDITURE</b>	<b>2,570</b>	<b>4,060</b>

2017/18 Actuals		2018/19 Estimate	2019/20 Estimate
	<b><u>HEALTH &amp; ENVIRONMENTAL SERVICES</u></b>		
	<b>Direct Services</b>		
343,885	Land Drainage	355,850	353,020
128,301	Footway Lighting	112,910	142,810
745,148	Street Cleansing	818,620	875,150
4,116,518	Greater Cambridge Shared Waste Services	3,247,170	3,283,690
73,524	Envirocrime Enforcement	63,170	116,740
167,307	Food Safety	167,620	221,470
460,765	General Public Health and Safety Services (inc. Business Hub)	430,950	514,950
184,796	Environmental Protection	276,190	258,130
5,899	Emergency Planning	10,080	7,260
58,206	Licensing Act 2003	83,720	38,110
(6,468)	Gambling Act 2005	(6,760)	0
(73,643)	Taxi Licensing	(940)	57,130
18,617	Dog Control	20,560	11,900
102	Abandoned Vehicle Clearances	(1,000)	(1,050)
2,449	Welfare Burials	60	2,680
3,630	Food and Water Sampling	730	120
(363)	Animal Welfare Licensing	280	(2,680)
47,119	Miscellaneous Licensing Provisions	49,790	(2,210)
261	Swavesey Byways	1,400	1,430
14	Dangerous Buildings	0	0
46	Clearance of Private Sewers	1,830	1,880
796	HECA	1,050	60
69,113	Ageing Well & Mobile Warden Schemes	78,100	44,210
37,493	Sustainability	44,700	50,340
68,078	Community Transport Initiatives	40,960	32,800
138,203	Voluntary Sector Grants	148,350	146,680
70,353	Community Safety	94,240	85,750
104,590	Community Chest Grant Funding	69,500	60,980
13,702	Northstowe - New Healthy Town	7,490	65,160
0	Renewable Energy	555,000	245,570
157,246	Localism & Community Empowerment	197,170	376,700
181,402	Health & Wellbeing	297,100	246,110
17,002	Children, Young People & Families	28,360	11,960
<b>7,134,091</b>		<b>7,194,250</b>	<b>7,246,850</b>
	<b><u>Overhead and Support Services</u></b>		
94,420	Health & Environmental Services Departmental Costs	115,430	87,940



2017/18 Actuals		2018/19 Estimate	2019/20 Estimate
<b><u>SUBJECTIVE SUMMARY ANALYSIS</u></b>			
6,109,842	Staffing Costs	7,061,710	7,575,240
6,307,320	Supplies and Services	5,605,860	5,372,320
484,930	Capital Financing Costs	449,460	452,280
1,111,592	Overhead and Internal Support Services	1,335,630	1,412,360
0	Internal Transfer	0	0
463,059	Accounting Basis Adjustment	0	0
14,476,743	Gross Expenditure	14,452,660	14,812,200
(7,342,652)	Gross Income	(7,258,410)	(7,565,350)
<b>7,134,091</b>	<b>NET DIRECTORATE EXPENDITURE</b>	<b>7,194,250</b>	<b>7,246,850</b>
<b><u>LAND DRAINAGE</u></b>			
103,033	Staffing Costs	158,120	152,790
112,434	Supplies and Services	76,980	77,710
76,042	Capital Financing Costs	104,450	106,540
43,357	Overhead and Internal Support Services	16,300	15,980
9,019	Accounting Basis Adjustment	0	0
343,885	Gross Expenditure	355,850	353,020
0	Gross Income	0	0
<b>343,885</b>	<b>NET EXPENDITURE</b>	<b>355,850</b>	<b>353,020</b>
<b><u>FOOTWAY LIGHTING</u></b>			
28,262	Staffing Costs	37,360	37,900
85,060	Supplies and Services	62,680	83,940
0	Capital Financing Costs	0	0
12,586	Overhead and Internal Support Services	12,870	20,970
2,393	Accounting Basis Adjustment	0	0
128,301	Gross Expenditure	112,910	142,810
0	Gross Income	0	0
<b>128,301</b>	<b>NET EXPENDITURE</b>	<b>112,910</b>	<b>142,810</b>

2017/18 Actuals		2018/19 Estimate	2019/20 Estimate
	<b><u>STREET CLEANSING</u></b>		
343,945	Staffing Costs	414,490	458,960
239,887	Supplies and Services	240,790	244,590
82,013	Capital Financing Costs	112,730	112,730
67,569	Overhead and Internal Support Services	66,000	74,570
26,969	Accounting Basis Adjustment	0	0
<hr/>		<hr/>	<hr/>
760,383	Gross Expenditure	834,010	890,850
(15,235)	Gross Income	(15,390)	(15,700)
<hr/>		<hr/>	<hr/>
<b>745,148</b>	<b>NET EXPENDITURE</b>	<b>818,620</b>	<b>875,150</b>
	 <b><u>GREATER CAMBRIDGE WASTE SERVICES</u></b>		
4,461,766	Staffing Costs	4,976,620	5,162,080
5,141,903	Supplies and Services	4,007,900	4,179,930
319,430	Capital Financing Costs	223,370	223,370
460,268	Overhead and Internal Support Services	664,600	738,260
326,807	Accounting Basis Adjustment	0	0
<hr/>		<hr/>	<hr/>
10,710,174	Gross Expenditure	9,872,490	10,303,640
(6,593,656)	Gross Income	(6,625,320)	(7,019,950)
<hr/>		<hr/>	<hr/>
<b>4,116,518</b>	<b>NET EXPENDITURE</b>	<b>3,247,170</b>	<b>3,283,690</b>
	 <b><u>ENVIROCRIME ENFORCEMENT</u></b>		
41,373	Staffing Costs	33,830	84,510
10,584	Supplies and Services	8,890	9,060
2,670	Capital Financing Costs	2,670	0
19,376	Overhead and Internal Support Services	21,370	26,830
2,597	Accounting Basis Adjustment	0	0
<hr/>		<hr/>	<hr/>
76,600	Gross Expenditure	66,760	120,400
(3,076)	Gross Income	(3,590)	(3,660)
<hr/>		<hr/>	<hr/>
<b>73,524</b>	<b>NET EXPENDITURE</b>	<b>63,170</b>	<b>116,740</b>

2017/18 Actuals		2018/19 Estimate	2019/20 Estimate
	<b><u>FOOD SAFETY</u></b>		
102,403	Staffing Costs	117,280	173,140
12,166	Supplies and Services	3,110	3,840
0	Capital Financing Costs	0	0
47,928	Overhead and Internal Support Services	49,280	46,580
9,050	Accounting Basis Adjustment	0	0
171,547	Gross Expenditure	169,670	223,560
(4,240)	Gross Income	(2,050)	(2,090)
<b>167,307</b>	<b>NET EXPENDITURE</b>	<b>167,620</b>	<b>221,470</b>
	<b><u>GENERAL PUBLIC HEALTH &amp; SAFETY SERVICES (inc BUSINESS HUB)</u></b>		
318,566	Staffing Costs	321,830	476,100
32,373	Supplies and Services	7,420	7,570
0	Capital Financing Costs	0	0
132,978	Overhead and Internal Support Services	142,860	142,090
26,461	Accounting Basis Adjustment	0	0
510,378	Gross Expenditure	472,110	625,760
(49,613)	Gross Income	(41,160)	(110,810)
<b>460,765</b>	<b>NET EXPENDITURE</b>	<b>430,950</b>	<b>514,950</b>
	<b><u>ENVIRONMENTAL PROTECTION</u></b>		
79,168	Staffing Costs	164,150	145,090
62,898	Supplies and Services	50,740	48,910
4,347	Capital Financing Costs	5,810	5,930
50,534	Overhead and Internal Support Services	72,420	66,050
6,762	Accounting Basis Adjustment	0	0
203,709	Gross Expenditure	293,120	265,980
(18,913)	Gross Income	(16,930)	(7,850)
<b>184,796</b>	<b>NET EXPENDITURE</b>	<b>276,190</b>	<b>258,130</b>

2017/18 Actuals		2018/19 Estimate	2019/20 Estimate
	<b><u>EMERGENCY PLANNING</u></b>		
0	Staffing Costs	2,970	0
5,173	Supplies and Services	6,970	7,100
0	Capital Financing Costs	0	0
700	Overhead and Internal Support Services	140	160
26	Accounting Basis Adjustment	0	0
5,899	Gross Expenditure	10,080	7,260
0	Gross Income	0	0
<b>5,899</b>	<b>NET EXPENDITURE</b>	<b>10,080</b>	<b>7,260</b>
	 <b><u>ALCOHOL &amp; GAMING LICENSING</u></b>		
100,870	Staffing Costs	117,440	105,330
3,722	Supplies and Services	6,050	6,170
0	Capital Financing Costs	0	0
64,202	Overhead and Internal Support Services	71,460	46,960
8,864	Accounting Basis Adjustment	0	0
177,658	Gross Expenditure	194,950	158,460
(125,920)	Gross Income	(117,990)	(120,350)
<b>51,738</b>	<b>NET EXPENDITURE</b>	<b>76,960</b>	<b>38,110</b>
	 <b><u>TAXI LICENSING</u></b>		
77,328	Staffing Costs	110,010	168,430
54,305	Supplies and Services	14,000	14,280
0	Capital Financing Costs	0	0
47,052	Overhead and Internal Support Services	60,140	63,210
6,277	Accounting Basis Adjustment	0	0
184,962	Gross Expenditure	184,150	245,920
(258,605)	Gross Income	(185,090)	(188,790)
<b>(73,643)</b>	<b>NET EXPENDITURE</b>	<b>(940)</b>	<b>57,130</b>

2017/18 Actuals		2018/19 Estimate	2019/20 Estimate
	<b><u>DOG CONTROL</u></b>		
4,197	Staffing Costs	8,780	0
12,327	Supplies and Services	10,300	10,470
0	Capital Financing Costs	0	0
2,218	Overhead and Internal Support Services	2,200	2,160
420	Accounting Basis Adjustment	0	0
<hr/>		<hr/>	<hr/>
19,162	Gross Expenditure	21,280	12,630
(545)	Gross Income	(720)	(730)
<hr/>		<hr/>	<hr/>
<b>18,617</b>	<b>NET EXPENDITURE</b>	<b>20,560</b>	<b>11,900</b>
	 <b><u>ABANDONED VEHICLE CLEARANCES</u></b>		
0	Staffing Costs	0	0
100	Supplies and Services	0	0
0	Capital Financing Costs	0	0
2	Overhead and Internal Support Services	30	0
0	Accounting Basis Adjustment	0	0
<hr/>		<hr/>	<hr/>
102	Gross Expenditure	30	0
0	Gross Income	(1,030)	(1,050)
<hr/>		<hr/>	<hr/>
<b>102</b>	<b>NET EXPENDITURE</b>	<b>(1,000)</b>	<b>(1,050)</b>
	 <b><u>WELFARE BURIALS</u></b>		
0	Staffing Costs	0	0
3,130	Supplies and Services	2,570	2,620
0	Capital Financing Costs	0	0
95	Overhead and Internal Support Services	60	60
4	Accounting Basis Adjustment	0	0
<hr/>		<hr/>	<hr/>
3,229	Gross Expenditure	2,630	2,680
(780)	Gross Income	(2,570)	0
<hr/>		<hr/>	<hr/>
<b>2,449</b>	<b>NET EXPENDITURE</b>	<b>60</b>	<b>2,680</b>

2017/18 Actuals		2018/19 Estimate	2019/20 Estimate
	<b><u>FOOD &amp; WATER SAMPLING</u></b>		
0	Staffing Costs	0	0
4,879	Supplies and Services	3,640	0
0	Capital Financing Costs	0	3,710
221	Overhead and Internal Support Services	730	120
10	Accounting Basis Adjustment	0	0
<hr/>		<hr/>	<hr/>
5,110	Gross Expenditure	4,370	3,830
(1,480)	Gross Income	(3,640)	(3,710)
<hr/>		<hr/>	<hr/>
<b>3,630</b>	<b>NET EXPENDITURE</b>	<b>730</b>	<b>120</b>
	 <b><u>ANIMAL WELFARE LICENSING</u></b>		
1,517	Staffing Costs	3,890	0
39	Supplies and Services	50	650
0	Capital Financing Costs	0	0
3,268	Overhead and Internal Support Services	2,680	3,130
266	Accounting Basis Adjustment	0	0
<hr/>		<hr/>	<hr/>
5,090	Gross Expenditure	6,620	3,780
(5,453)	Gross Income	(6,340)	(6,460)
<hr/>		<hr/>	<hr/>
<b>(363)</b>	<b>NET EXPENDITURE</b>	<b>280</b>	<b>(2,680)</b>
	 <b><u>MISCELLANEOUS LICENSING PROVISIONS</u></b>		
38,934	Staffing Costs	45,200	0
878	Supplies and Services	1,110	0
0	Capital Financing Costs	0	0
13,848	Overhead and Internal Support Services	13,740	4,290
3,245	Accounting Basis Adjustment	0	0
<hr/>		<hr/>	<hr/>
56,905	Gross Expenditure	60,050	4,290
(9,786)	Gross Income	(10,260)	(6,500)
<hr/>		<hr/>	<hr/>
<b>47,119</b>	<b>NET EXPENDITURE</b>	<b>49,790</b>	<b>(2,210)</b>

2017/18 Actuals		2018/19 Estimate	2019/20 Estimate
<b><u>SWAVESEY BYWAYS</u></b>			
0	Staffing Costs	0	0
273	Supplies and Services	3,840	3,920
0	Capital Financing Costs	0	0
107	Overhead and Internal Support Services	90	90
4	Accounting Basis Adjustment	0	0
<hr/>		<hr/>	<hr/>
384	Gross Expenditure	3,930	4,010
(123)	Gross Income	(2,530)	(2,580)
<hr/>		<hr/>	<hr/>
<b>261</b>	<b>NET EXPENDITURE</b>	<b>1,400</b>	<b>1,430</b>
 <b><u>DANGEROUS BUILDINGS</u></b>			
0	Staffing Costs	0	0
0	Travel Allowance	0	0
0	Supplies and Services	0	0
0	Capital Financing Costs	0	0
14	Overhead and Internal Support Services	0	0
0	Accounting Basis Adjustment	0	0
<hr/>		<hr/>	<hr/>
14	Gross Expenditure	0	0
0	Gross Income	0	0
<hr/>		<hr/>	<hr/>
<b>14</b>	<b>NET EXPENDITURE</b>	<b>0</b>	<b>0</b>
 <b><u>CLEARANCE OF PRIVATE SEWERS</u></b>			
0	Staffing Costs	0	0
0	Supplies and Services	1,800	1,840
0	Capital Financing Costs	0	0
44	Overhead and Internal Support Services	30	40
2	Accounting Basis Adjustment	0	0
<hr/>		<hr/>	<hr/>
46	Gross Expenditure	1,830	1,880
0	Gross Income	0	0
<hr/>		<hr/>	<hr/>
<b>46</b>	<b>NET EXPENDITURE</b>	<b>1,830</b>	<b>1,880</b>

2017/18 Actuals		2018/19 Estimate	2019/20 Estimate
	<b><u>HECA</u></b>		
632	Staffing Costs	950	0
14	Supplies and Services	30	0
0	Capital Financing Costs	0	0
98	Overhead and Internal Support Services	70	60
52	Accounting Basis Adjustment	0	0
<hr/> 796	Gross Expenditure	<hr/> 1,050	<hr/> 60
0	Gross Income	0	0
<hr/> <b>796</b>	<b>NET EXPENDITURE</b>	<hr/> <b>1,050</b>	<hr/> <b>60</b>
	 <b><u>AGEING WELL &amp; MOBILE WARDEN SCHEMES</u></b>		
17,247	Staffing Costs	25,540	0
39,664	Supplies and Services	40,870	41,440
0	Capital Financing Costs	0	0
12,060	Overhead and Internal Support Services	11,690	2,770
1,533	Accounting Basis Adjustment	0	0
<hr/> 70,504	Gross Expenditure	<hr/> 78,100	<hr/> 44,210
(1,391)	Gross Income	0	0
<hr/> <b>69,113</b>	<b>NET EXPENDITURE</b>	<hr/> <b>78,100</b>	<hr/> <b>44,210</b>
	 <b><u>SUSTAINABILITY</u></b>		
20,157	Staffing Costs	25,920	32,260
2,256	Supplies and Services	6,030	6,160
428	Capital Financing Costs	430	0
12,845	Overhead and Internal Support Services	12,320	11,920
1,807	Accounting Basis Adjustment	0	0
<hr/> 37,493	Gross Expenditure	<hr/> 44,700	<hr/> 50,340
0	Gross Income	0	0
<hr/> <b>37,493</b>	<b>NET EXPENDITURE</b>	<hr/> <b>44,700</b>	<hr/> <b>50,340</b>



2017/18 Actuals		2018/19 Estimate	2019/20 Estimate
<b><u>COMMUNITY TRANSPORT INITIATIVES</u></b>			
54,789	Staffing Costs	30,020	8,720
2,019	Supplies and Services	14,440	14,730
0	Capital Financing Costs	0	0
13,630	Overhead and Internal Support Services	3,380	16,350
4,415	Accounting Basis Adjustment	0	0
<hr/> 74,853	Gross Expenditure	<hr/> 47,840	<hr/> 39,800
(6,775)	Gross Income	(6,880)	(7,000)
<hr/> <b>68,078</b>	<b>NET EXPENDITURE</b>	<hr/> <b>40,960</b>	<hr/> <b>32,800</b>
 <b><u>VOLUNTARY SECTOR GRANTS</u></b>			
3,681	Staffing Costs	4,920	0
130,005	Supplies and Services	140,340	143,150
0	Capital Financing Costs	0	0
4,114	Overhead and Internal Support Services	3,090	3,530
403	Accounting Basis Adjustment	0	0
<hr/> 138,203	Gross Expenditure	<hr/> 148,350	<hr/> 146,680
0	Gross Income	0	0
<hr/> <b>138,203</b>	<b>NET EXPENDITURE</b>	<hr/> <b>148,350</b>	<hr/> <b>146,680</b>
 <b><u>COMMUNITY SAFETY</u></b>			
48,061	Staffing Costs	58,760	50,580
19,910	Supplies and Services	22,310	22,760
0	Capital Financing Costs	0	0
14,365	Overhead and Internal Support Services	13,170	12,410
4,017	Accounting Basis Adjustment	0	0
<hr/> 86,353	Gross Expenditure	<hr/> 94,240	<hr/> 85,750
(16,000)	Gross Income	0	0
<hr/> <b>70,353</b>	<b>NET EXPENDITURE</b>	<hr/> <b>94,240</b>	<hr/> <b>85,750</b>

2017/18 Actuals		2018/19 Estimate	2019/20 Estimate
<b><u>COMMUNITY CHEST GRANT FUNDING</u></b>			
16,578	Staffing Costs	9,450	0
86,465	Supplies and Services	57,100	58,240
0	Capital Financing Costs	0	0
2,996	Overhead and Internal Support Services	2,950	2,740
1,332	Accounting Basis Adjustment	0	0
107,371	Gross Expenditure	69,500	60,980
(2,781)	Gross Income	0	0
<b>104,590</b>	<b>NET EXPENDITURE</b>	<b>69,500</b>	<b>60,980</b>
<b><u>NORTHSTOWE - HEALTHY NEW TOWN</u></b>			
52,940	Staffing Costs	52,460	56,660
119,815	Supplies and Services	81,270	0
0	Capital Financing Costs	0	0
9,419	Overhead and Internal Support Services	8,760	8,500
4,283	Accounting Basis Adjustment	0	0
186,457	Gross Expenditure	142,490	65,160
(172,755)	Gross Income	(135,000)	0
<b>13,702</b>	<b>NET EXPENDITURE</b>	<b>7,490</b>	<b>65,160</b>
<b><u>RENEWABLE ENERGY - (Moved from Corporate Services)</u></b>			
0	Staffing Costs	0	37,110
0	Supplies and Services	555,000	200,000
0	Capital Financing Costs	0	0
0	Overhead and Internal Support Services	0	8,460
0	Accounting Basis Adjustment	0	0
0	Gross Expenditure	555,000	245,570
0	Gross Income	0	0
<b>0</b>	<b>NET EXPENDITURE</b>	<b>555,000</b>	<b>245,570</b>

2017/18 Actuals		2018/19 Estimate	2019/20 Estimate
	<b><u>LOCALISM</u></b>		
94,255	Staffing Costs	150,470	323,260
20,248	Supplies and Services	36,710	37,450
	Capital Financing Costs	0	0
37,504	Overhead and Internal Support Services	37,890	59,450
8,020	Accounting Basis Adjustment	0	0
<hr/>		<hr/>	<hr/>
160,027	Gross Expenditure	225,070	420,160
(2,781)	Gross Income	(27,900)	(43,460)
<hr/>		<hr/>	<hr/>
<b>157,246</b>	<b>NET EXPENDITURE</b>	<b>197,170</b>	<b>376,700</b>
	 <b><u>HEALTH &amp; WELLBEING</u></b>		
85,755	Staffing Costs	174,900	102,320
99,342	Supplies and Services	132,300	134,960
	Capital Financing Costs	0	0
37,189	Overhead and Internal Support Services	43,920	33,490
6,860	Accounting Basis Adjustment	0	0
<hr/>		<hr/>	<hr/>
229,146	Gross Expenditure	351,120	270,770
(47,744)	Gross Income	(54,020)	(24,660)
<hr/>		<hr/>	<hr/>
<b>181,402</b>	<b>NET EXPENDITURE</b>	<b>297,100</b>	<b>246,110</b>
	 <b><u>CHILDREN, YOUNG PEOPLE &amp; FAMILIES</u></b>		
14,385	Staffing Costs	16,350	0
5,451	Supplies and Services	10,620	10,830
0	Capital Financing Costs	0	0
1,005	Overhead and Internal Support Services	1,390	1,130
1,161	Accounting Basis Adjustment	0	0
<hr/>		<hr/>	<hr/>
22,002	Gross Expenditure	28,360	11,960
(5,000)	Gross Income	0	0
<hr/>		<hr/>	<hr/>
<b>17,002</b>	<b>NET EXPENDITURE</b>	<b>28,360</b>	<b>11,960</b>

2017/18 Actuals		2018/19 Estimate	2019/20 Estimate
	<b><u>HOUSING GENERAL FUND</u></b>		
	<b><u>Direct Services</u></b>		
137,790	Housing Association Support	73,730	104,880
296,113	Homelessness	569,600	585,550
291,769	Letting & Advisory Service	98,890	110,550
9,249	Self-Build Vanguard	44,280	20,030
100,408	Private Sector Leasing Scheme	182,080	241,070
154,973	Strategic Housing	113,910	172,220
0	Housing Delivery & Innovations	0	68,770
6,205	Sub-Regional Homelink Service	0	0
17,781	Equality & Diversity	32,040	5,860
180,187	Travellers Sites	22,240	31,710
121,873	Improvement Grants	60,700	57,090
119,057	GF Sheltered Properties	107,220	115,110
0	Housing Company	0	0
	Recharge from/(to) HRA:		
149,100	- Outdoor Maintenance	117,120	115,800
(63,927)	- Piper Lifeline Alarms	(49,070)	(67,230)
0	Housing Company	0	0
<b>1,520,578</b>		<b>1,372,740</b>	<b>1,561,410</b>
	<b><u>Overhead and Support Services</u></b>		
	Housing Management Departmental Costs	30,690	31,280

2017/18 Actuals		2018/19 Estimate	2019/20 Estimate
<b><u>SUBJECTIVE SUMMARY ANALYSIS</u></b>			
1,089,603	Staffing Costs	1,379,470	1,658,520
626,234	Supplies and Services	732,283	830,150
1,015,984	Capital Financing Costs	95,000	97,500
336,716	Overhead and Internal Support Services	445,780	466,190
0	Internal Transfer	0	18,080
78,860	Accounting Basis Adjustment	0	0
85,173	Recharges from/(to) HRA	64,100	48,570
3,232,570	Gross Expenditure	2,716,633	3,119,010
(1,711,992)	Gross Income	(1,343,890)	(1,557,600)
<b>1,520,578</b>	<b>NET EXPENDITURE</b>	<b>1,372,743</b>	<b>1,561,410</b>
<b><u>HOUSING ASSOCIATION SUPPORT</u></b>			
68,594	Staffing Costs	49,800	101,560
4,623	Supplies and Services	12,423	7,140
42,000	Capital Financing Costs	0	0
21,771	Overhead and Internal Support Services	21,510	19,340
5,709	Accounting Basis Adjustment	0	0
142,697	Gross Expenditure	83,733	128,040
(4,907)	Gross Income	(10,000)	(23,160)
<b>137,790</b>	<b>NET EXPENDITURE</b>	<b>73,733</b>	<b>104,880</b>
<b><u>HOMELESSNESS</u></b>			
275,604	Staffing Costs	479,030	589,930
171,718	Supplies and Services	237,610	261,560
0	Capital Financing Costs	0	0
103,433	Overhead and Internal Support Services	182,020	199,270
22,366	Accounting Basis Adjustment	0	0
573,121	Gross Expenditure	898,660	1,050,760
(277,008)	Gross Income	(329,060)	(465,210)
<b>296,113</b>	<b>NET EXPENDITURE</b>	<b>569,600</b>	<b>585,550</b>

2017/18 Actuals		2018/19 Estimate	2019/20 Estimate
<b><u>LETTING &amp; ADVISORY SERVICE</u></b>			
335,005	Staffing Costs	143,460	156,530
27,684	Supplies and Services	20,009	22,690
0	Capital Financing Costs	0	0
107,140	Overhead and Internal Support Services	65,650	54,290
25,699	Accounting Basis Adjustment	0	0
<hr/> 495,528	Gross Expenditure	<hr/> 229,119	<hr/> 233,510
(203,759)	Gross Income	(130,230)	(122,960)
<hr/> <b>291,769</b>	<b>NET EXPENDITURE</b>	<hr/> <b>98,889</b>	<hr/> <b>110,550</b>
<b><u>SELF BUILD VANGUARD</u></b>			
91,328	Staffing Costs	149,400	115,900
96	Supplies and Services	0	0
0	Capital Financing Costs	0	0
13	Overhead and Internal Support Services	18,140	25,490
0	Internal Transfer	0	18,080
312	Accounting Basis Adjustment	0	0
<hr/> 91,749	Gross Expenditure	<hr/> 167,540	<hr/> 159,470
(82,500)	Gross Income	(123,260)	(139,440)
<hr/> <b>9,249</b>	<b>NET EXPENDITURE</b>	<hr/> <b>44,280</b>	<hr/> <b>20,030</b>
<b><u>PRIVATE SECTOR LEASING SCHEME</u></b>			
42,659	Staffing Costs	41,070	73,110
83,910	Supplies and Services	182,080	241,080
0	Capital Financing Costs	0	0
10,025	Overhead and Internal Support Services	12,140	33,740
3,441	Accounting Basis Adjustment	0	0
<hr/> 182,694	Gross Expenditure	<hr/> 235,290	<hr/> 347,930
(39,627)	Gross Income	(53,210)	(106,860)
<hr/> <b>143,067</b>	<b>NET EXPENDITURE</b>	<hr/> <b>182,080</b>	<hr/> <b>241,070</b>

2017/18 Actuals		2018/19 Estimate	2019/20 Estimate
<b><u>STRATEGIC HOUSING</u></b>			
96,465	Staffing Costs	76,230	99,090
85,416	Supplies and Services	21,531	53,470
0	Capital Financing Costs	0	0
21,783	Overhead and Internal Support Services	20,100	19,660
5,861	Accounting Basis Adjustment	0	0
<hr/> 209,525	Gross Expenditure	<hr/> 117,861	<hr/> 172,220
(54,552)	Gross Income	0	0
<hr/> <b>154,973</b>	<b>NET EXPENDITURE</b>	<hr/> <b>117,861</b>	<hr/> <b>172,220</b>
<b><u>HOUSING DELIVERY &amp; INNOVATIONS</u></b>			
0	Staffing Costs	0	66,270
0	Supplies and Services	0	2,500
0	Capital Financing Costs	0	0
0	Overhead and Internal Support Services	0	0
0	Accounting Basis Adjustment	0	0
<hr/> 0	Gross Expenditure	<hr/> 0	<hr/> 68,770
0	Gross Income	0	0
<hr/> <b>0</b>	<b>NET EXPENDITURE</b>	<hr/> <b>0</b>	<hr/> <b>68,770</b>
<b><u>SUB REGIONAL HOMELINK SERVICE</u></b>			
71,483	Staffing Costs	64,550	70,350
66,079	Supplies and Services	29,300	31,500
0	Capital Financing Costs	0	0
24,126	Overhead and Internal Support Services	22,260	19,720
6,204	Accounting Basis Adjustment	0	0
<hr/> 167,892	Gross Expenditure	<hr/> 116,110	<hr/> 121,570
(161,687)	Gross Income	(116,110)	(121,570)
<hr/> <b>6,205</b>	<b>NET EXPENDITURE</b>	<hr/> <b>0</b>	<hr/> <b>0</b>

2017/18 Actuals		2018/19 Estimate	2019/20 Estimate
<b><u>EQUALITY &amp; DIVERSITY</u></b>			
17,736	Staffing Costs	24,710	0
1,225	Supplies and Services	5,170	5,130
0	Capital Financing Costs	0	0
1,456	Overhead and Internal Support Services	10,170	730
1,447	Accounting Basis Adjustment	0	0
<hr/> 21,864	Gross Expenditure	<hr/> 40,050	<hr/> 5,860
(4,083)	Gross Income	(8,010)	0
<hr/> <b>17,781</b>	<b>NET EXPENDITURE</b>	<hr/> <b>32,040</b>	<hr/> <b>5,860</b>
<b><u>TRAVELLERS SITES</u></b>			
44,000	Staffing Costs	72,170	82,540
26,179	Supplies and Services	41,460	42,350
198,919	Capital Financing Costs	0	0
23,890	Overhead and Internal Support Services	21,170	21,860
3,549	Accounting Basis Adjustment	0	0
<hr/> 296,537	Gross Expenditure	<hr/> 134,800	<hr/> 146,750
(116,350)	Gross Income	(112,560)	(115,040)
<hr/> <b>180,187</b>	<b>NET EXPENDITURE</b>	<hr/> <b>22,240</b>	<hr/> <b>31,710</b>
<b><u>IMPROVEMENT GRANTS</u></b>			
46,729	Staffing Costs	45,820	42,260
0	Supplies and Services	4,700	4,730
677,738	Capital Financing Costs	0	0
11,306	Overhead and Internal Support Services	10,180	10,100
3,844	Accounting Basis Adjustment	0	0
<hr/> 739,617	Gross Expenditure	<hr/> 60,700	<hr/> 57,090
(617,744)	Gross Income	0	0
<hr/> <b>121,873</b>	<b>NET EXPENDITURE</b>	<hr/> <b>60,700</b>	<hr/> <b>57,090</b>



2017/18 Actuals		2018/19 Estimate	2019/20 Estimate
<b><u>GENERAL FUND SHELTERED PROPERTIES</u></b>			
0	Staffing Costs	0	0
159,304	Supplies and Services	178,000	158,000
97,327	Capital Financing Costs	95,000	97,500
11,773	Overhead and Internal Support Services	4,220	9,610
428	Accounting Basis Adjustment	0	0
<hr/> 268,832	Gross Expenditure	<hr/> 277,220	<hr/> 265,110
(149,775)	Gross Income	(170,000)	(150,000)
<hr/> <b>119,057</b> <hr/>	<b>NET EXPENDITURE</b>	<hr/> <b>107,220</b> <hr/>	<hr/> <b>115,110</b> <hr/>
 <b><u>RECHARGES FROM/(TO) HRA</u></b>			
149,100	Outdoor Maintenance	117,120	115,800
(63,927)	Lifeline Alarms	(49,070)	(67,230)
0		(3,950)	0
<hr/> <b>85,173</b> <hr/>		<hr/> <b>64,100</b> <hr/>	<hr/> <b>48,570</b> <hr/>
 <b><u>HOUSING COMPANY</u></b>			
0	Staffing Costs	233,230	260,980
0	Travel Allowance	0	0
0	Supplies and Services	0	0
0	Capital Financing Costs	0	0
0	Overhead and Internal Support Services	58,220	52,380
0	Accounting Basis Adjustment	0	0
<hr/> 0	Gross Expenditure	<hr/> 291,450	<hr/> 313,360
0	Gross Income	(291,450)	(313,360)
<hr/> <b>0</b> <hr/>	<b>NET EXPENDITURE</b>	<hr/> <b>0</b> <hr/>	<hr/> <b>0</b> <hr/>

2017/18 Actuals		2018/19 Estimate	2019/20 Estimate
	<b><u>PLANNING &amp; ECONOMIC DEVELOPMENT</u></b>		
	<b><u>Direct Services</u></b>		
(99,223)	Land Charges	(30,870)	0
1,311,415	Development Management	2,022,720	1,105,790
714,522	Planning Policy	1,002,820	1,809,750
0	S106 / CIL	0	138,800
100,859	Building Control	117,900	119,090
0	Open Space Agreement	10	0
141,837	Consultancy Unit	146,500	1,135,900
8,726	Museums	8,670	8,700
105,815	Enforcement Issues	162,220	284,970
330	Illegal Encampments	5,490	80
132,439	Economic Development	196,760	52,450
19,905	Tourism Initiatives	23,900	18,650
304,307	Strategic Sites	1,027,780	389,230
0	Trees	0	179,390
1,223,755	Greater Cambridge City Deal	39,290	0
(2,713)	Street Naming and Numbering	3,960	4,450
<b><u>3,961,974</u></b>		<b><u>4,727,150</u></b>	<b><u>5,247,250</u></b>
	<b><u>Overhead and Support Services</u></b>		
184,290	Planning Admin Services Departmental Costs	272,940	614,530

2017/18 Actuals		2018/19 Estimate	2019/20 Estimate
<b><u>SUBJECTIVE SUMMARY ANALYSIS</u></b>			
2,981,523	Staffing Costs	3,852,160	5,665,520
2,888,842	Supplies and Services	2,059,400	2,374,140
0	Capital Financing Costs	0	0
1,287,327	Overhead and Internal Support Services	1,313,490	2,301,660
0	Internal Transfer	0	0
246,784	Accounting Basis Adjustment	0	0
<hr/> 7,404,476	Gross Expenditure	<hr/> 7,225,050	<hr/> 10,341,320
(3,442,502)	Gross Income	(2,497,900)	(5,094,070)
<hr/> <b>3,961,974</b>	<b>NET EXPENDITURE</b>	<hr/> <b>4,727,150</b>	<hr/> <b>5,247,250</b>
<b><u>LAND CHARGES</u></b>			
82,784	Staffing Costs	87,560	205,190
95,131	Supplies and Services	94,330	94,330
-	Capital Financing Costs	0	0
42,763	Overhead and Internal Support Services	41,600	85,550
5,688	Accounting Basis Adjustment	0	0
<hr/> 226,366	Gross Expenditure	<hr/> 223,490	<hr/> 385,070
(325,589)	Gross Income	(254,360)	(385,070)
<hr/> <b>(99,223)</b>	<b>NET EXPENDITURE</b>	<hr/> <b>(30,870)</b>	<hr/> <b>0</b>
<b><u>DEVELOPMENT MANAGEMENT</u></b>			
1,575,962	Staffing Costs	1,833,000	2,520,960
829,244	Supplies and Services	972,410	1,208,690
-	Capital Financing Costs	0	0
769,594	Overhead and Internal Support Services	713,960	1,273,460
131,720	Accounting Basis Adjustment	0	0
<hr/> 3,306,520	Gross Expenditure	<hr/> 3,519,370	<hr/> 5,003,110
(1,995,105)	Gross Income	(1,496,650)	(3,897,320)
<hr/> <b>1,311,415</b>	<b>NET EXPENDITURE</b>	<hr/> <b>2,022,720</b>	<hr/> <b>1,105,790</b>

2017/18 Actuals		2018/19 Estimate	2019/20 Estimate
<b><u>PLANNING POLICY</u></b>			
408,840	Staffing Costs	428,810	1,040,390
243,671	Supplies and Services	521,450	579,950
0	Capital Financing Costs	0	0
168,550	Overhead and Internal Support Services	144,450	281,300
34,916	Accounting Basis Adjustment	0	0
<hr/> 855,977	Gross Expenditure	<hr/> 1,094,710	<hr/> 1,901,640
(141,455)	Gross Income	(91,890)	(91,890)
<hr/> <b>714,522</b>	<b>NET EXPENDITURE</b>	<hr/> <b>1,002,820</b>	<hr/> <b>1,809,750</b>
<b><u>S106/CIL</u></b>			
0	Staffing Costs	0	93,790
0	Supplies and Services	0	0
0	Capital Financing Costs	0	0
0	Overhead and Internal Support Services	0	106,010
0	Accounting Basis Adjustment	0	0
<hr/> 0	Gross Expenditure	<hr/> 0	<hr/> 199,800
0	Gross Income	0	(61,000)
<hr/> <b>0</b>	<b>NET EXPENDITURE</b>	<hr/> <b>0</b>	<hr/> <b>138,800</b>
<b><u>BUILDING CONTROL</u></b>			
0	Staffing Costs	0	0
105,557	Supplies and Services	117,900	117,900
0	Capital Financing Costs	0	0
0	Overhead and Internal Support Services	0	1,190
0	Accounting Basis Adjustment	0	0
<hr/> 105,557	Gross Expenditure	<hr/> 117,900	<hr/> 119,090
(4,698)	Gross Income	0	0
<hr/> <b>100,859</b>	<b>NET EXPENDITURE</b>	<hr/> <b>117,900</b>	<hr/> <b>119,090</b>

2017/18 Actuals		2018/19 Estimate	2019/20 Estimate
<b><u>OPEN SPACE AGREEMENT</u></b>			
0	Staffing Costs	0	0
6,104	Supplies and Services	6,140	6,140
0	Capital Financing Costs	0	0
0	Overhead and Internal Support Services	10	0
0	Accounting Basis Adjustment	0	0
6,104	Gross Expenditure	6,150	6,140
(6,104)	Gross Income	(6,140)	(6,140)
<b>0</b>	<b>NET EXPENDITURE</b>	<b>10</b>	<b>0</b>
<b><u>CONSULTANCY UNIT</u></b>			
57,077	Staffing Costs	51,870	846,120
83,239	Supplies and Services	87,490	88,040
0	Capital Financing Costs	0	0
25,535	Overhead and Internal Support Services	21,640	199,500
5,220	Accounting Basis Adjustment	0	0
171,071	Gross Expenditure	161,000	1,133,660
(29,234)	Gross Income	(14,500)	(18,290)
<b>141,837</b>	<b>NET EXPENDITURE</b>	<b>146,500</b>	<b>1,115,370</b>
<b><u>WILDLIFE ENHANCEMENT SCHEME</u></b>			
	Staffing Costs		0
	Supplies and Services		20,530
	Capital Financing Costs		0
	Overhead and Internal Support Services		0
	Accounting Basis Adjustment		0
-	Gross Expenditure	0	20,530
	Gross Income		0
<b>-</b>	<b>NET EXPENDITURE</b>	<b>0</b>	<b>20,530</b>

2017/18 Actuals		2018/19 Estimate	2019/20 Estimate
<b><u>MUSEUMS</u></b>			
0	Staffing Costs	0	0
8,500	Supplies and Services	8,500	8,500
0	Capital Financing Costs	0	0
218	Overhead and Internal Support Services	170	200
8	Accounting Basis Adjustment	0	0
<hr/> 8,726	Gross Expenditure	<hr/> 8,670	<hr/> 8,700
0	Gross Income	0	0
<hr/> <b>8,726</b>	<b>NET EXPENDITURE</b>	<hr/> <b>8,670</b>	<hr/> <b>8,700</b>
<b><u>ENFORCEMENT ISSUES</u></b>			
58,281	Staffing Costs	74,610	168,010
19,269	Supplies and Services	52,720	52,720
0	Capital Financing Costs	0	0
25,910	Overhead and Internal Support Services	34,890	64,240
2,355	Accounting Basis Adjustment	0	0
<hr/> 105,815	Gross Expenditure	<hr/> 162,220	<hr/> 284,970
0	Gross Income	0	0
<hr/> <b>105,815</b>	<b>NET EXPENDITURE</b>	<hr/> <b>162,220</b>	<hr/> <b>284,970</b>
<b><u>ILLEGAL ENCAMPMENTS</u></b>			
0	Staffing Costs	5,330	0
0	Supplies and Services	0	0
0	Capital Financing Costs	0	0
316	Overhead and Internal Support Services	160	80
14	Accounting Basis Adjustment	0	0
<hr/> 330	Gross Expenditure	<hr/> 5,490	<hr/> 80
0	Gross Income	0	0
<hr/> <b>330</b>	<b>NET EXPENDITURE</b>	<hr/> <b>5,490</b>	<hr/> <b>80</b>

2017/18 Actuals		2018/19 Estimate	2019/20 Estimate
<b><u>ECONOMIC DEVELOPMENT</u></b>			
77,393	Staffing Costs	108,100	0
34,305	Supplies and Services	67,340	66,220
0	Capital Financing Costs	0	0
27,822	Overhead and Internal Support Services	35,090	0
6,470	Accounting Basis Adjustment	0	0
<hr/>		<hr/>	<hr/>
145,990	Gross Expenditure	210,530	66,220
(13,551)	Gross Income	(13,770)	(13,770)
<hr/>		<hr/>	<hr/>
<b>132,439</b>	<b>NET EXPENDITURE</b>	<b>196,760</b>	<b>52,450</b>
<b><u>TOURISM INITIATIVES</u></b>			
8,261	Staffing Costs	5,240	0
10,067	Supplies and Services	17,640	17,640
0	Capital Financing Costs	0	0
907	Overhead and Internal Support Services	1,020	1,010
670	Accounting Basis Adjustment	0	
<hr/>		<hr/>	<hr/>
19,905	Gross Expenditure	23,900	18,650
0	Gross Income	0	0
<hr/>		<hr/>	<hr/>
<b>19,905</b>	<b>NET EXPENDITURE</b>	<b>23,900</b>	<b>18,650</b>
<b><u>STRATEGIC SITES</u></b>			
712,925	Staffing Costs	1,227,110	628,590
217,805	Supplies and Services	96,740	96,740
0	Capital Financing Costs	0	0
224,234	Overhead and Internal Support Services	311,020	270,990
59,654	Accounting Basis Adjustment	0	0
<hr/>		<hr/>	<hr/>
1,214,618	Gross Expenditure	1,634,870	996,320
(910,311)	Gross Income	(607,090)	(607,090)
<hr/>		<hr/>	<hr/>
<b>304,307</b>	<b>NET EXPENDITURE</b>	<b>1,027,780</b>	<b>389,230</b>

2017/18 Actuals		2018/19 Estimate	2019/20 Estimate
	<b><u>TREES</u></b>		
0	Staffing Costs	0	162,470
0	Supplies and Services	0	0
0	Capital Financing Costs	0	0
0	Overhead and Internal Support Services	0	16,920
0	Accounting Basis Adjustment	0	0
0	Gross Expenditure	0	179,390
0	Gross Income	0	0
<b>0</b>	<b>NET EXPENDITURE</b>	<b>0</b>	<b>179,390</b>
	<b><u>GREATER CAMBRIDGE CITY DEAL</u></b>		
0	Staffing Costs	30,530	0
1,223,753	Supplies and Services	0	0
0	Capital Financing Costs	0	0
2	Overhead and Internal Support Services	8,760	0
0	Accounting Basis Adjustment	0	0
1,223,755	Gross Expenditure	39,290	0
0	Gross Income	0	0
<b>1,223,755</b>	<b>NET EXPENDITURE</b>	<b>39,290</b>	<b>0</b>
	<b><u>STREET NAMING &amp; NUMBERING</u></b>		
0	Staffing Costs	0	0
12,197	Supplies and Services	16,740	16,740
0	Capital Financing Costs	0	0
1,476	Overhead and Internal Support Services	720	1,210
69	Accounting Basis Adjustment	0	0
13,742	Gross Expenditure	17,460	17,950
(16,455)	Gross Income	(13,500)	(13,500)
<b>(2,713)</b>	<b>NET EXPENDITURE</b>	<b>3,960</b>	<b>4,450</b>



<b>HOUSING PORTFOLIO HOUSING REVENUE ACCOUNT</b>	Estimate 2018/2019 £	Estimate 2019/20 £
<b>EXPENDITURE</b>		
Premises Related Expenses		
Rents Rates etc.	3,000	3,000
Administration (Net Expenditure)	3,398,990	3,778,799
Support Services (Net Expenditure)		
Sheltered Housing	236,730	170,857
Visiting Support	(0)	0
Alarms	0	0
Flats - Communal Areas	83,550	24,721
Outdoor Maintenance	115,566	156,807
Sewage	9,160	9,484
Tenant Participation	251,840	198,604
Reprovision and New Homes Programme	195,440	100,987
Other Expenditure		
Registration of HRA Land	6,500	6,500
Legal Fees	0	0
Miscellaneous Expenses	0	0
Contribution to Housing Repairs Account	4,133,950	4,151,390
Provision for Bad or Doubtful Debts	112,450	139,920
Discretionary Housing Benefit Payments	0	0
Unallocated Recharges		
Unallocated Vacancy Saving	0	0
Service Accounts Recharges	0	0
Corporate Management	988,220	988,220
Democratic Representation Charge	85,420	83,500
Treasury Management Charge	1,400	1,400
Equality and Diversity	8,010	0
Revenue Bid - Communications Charge		45,000
Capital Charges		
Interest on Self Finance Debt	7,192,800	7,178,920
Revenue Funding of Capital Expenditure	2,925,720	12,621,740
Net Depreciation	9,880,840	6,662,610
<b>TOTAL EXPENDITURE</b>	<b>29,629,585</b>	<b>36,322,459</b>
<b>INCOME</b>		
Gross Rent Income from Dwellings	(27,633,370)	(27,559,960)
Rent Income from Garages	(386,430)	(392,720)
Other Income	(30,560)	(30,000)
De-Minimus Receipts	(3,000)	(3,000)
<b>TOTAL INCOME</b>	<b>(28,053,360)</b>	<b>(27,985,680)</b>
<b>Net Cost of Services</b>	<b>1,576,225</b>	<b>8,336,779</b>

External Interest Receivable	(571,240)	(546,220)
Internal Interest Receivable	(13,880)	
AMRA Accounting Adjustments	0	

<b>Deficit/(Surplus) for the year</b>	991,105	7,790,559
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Working Balance brought forward 1st April	(9,073,430)	
Working Balance carried forward 31st March	(8,082,325)	
Investment/Repayment Reserve at 31st March	(8,500,000)	
Self Insurance Reserve at 31st March	(1,000,000)	(1,000,000)

Analysis of Total Net Expenditure

Net Direct Income (including recharges to/from GF)	(4,187,759)	3,454,310
Unallocated Recharges	1,083,050	1,073,120
Staffing	4,095,814	3,263,129
Savings on unallocated vacancies		(96,848)
Overheads & Indirect support services		1,153,323

991,105	7,790,559
(113,370)	(96,848)

Savings on unallocated vacancies (included above)

**HOUSING REVENUE ACCOUNT  
REPAIRS A/C**

Estimate 2018/2019 £	Estimate 2019/20 £
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EXPENDITURE

Maintenance and Improvements - Capital Funded

Change of Tenancies - Capital	500,000	500,000
Rewiring	318,400	324,730
Heating New & Replacement	1,980,000	2,019,600
Energy Conservation	1,020,000	200,000
Estate Roads, Paths, Fencing and Lighting	15,000	60,000
Parking Facilities	85,840	150,000
Garage Refurbishment Scheme	52,000	53,060
Windows and Doors	270,600	276,020
Re-roofing	445,700	454,620
Kitchen Replacement	742,850	723,460
Bathroom Replacement	318,360	281,830
Full Refurbishment	200,000	200,000
Asbestos Removal	34,100	60,000
Structural Works	10,000	250,000
Water/Drainage Upgrades	79,600	81,180
Drainage Survey/Upgrade	310,000	310,000
Disabled Adaptations	848,960	865,950
Fire Door Replacement		180,000

Total Maintenance and Improvements - Capital Funded	7,231,410	6,990,450
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Non Response Maintenance - Revenue Funded		
Internal Paintwork	10,000	0
Cyclical Works - Revenue	150,000	181,320
Heating Service Contracts	454,620	525,000
Asbestos Surveys/Removals	113,650	75,000
Electrical Surveys	136,390	161,880
Garden Works	52,560	10,000
Specialist Investigations	50,000	20,000
Drainage Surveys	190,000	190,000
Total Maintenance and Improvements - Revenue Funded	<u>1,157,220</u>	<u>1,163,200</u>
Balance carried forward	<u>8,388,630</u>	<u>8,153,650</u>
<b>HOUSING REVENUE ACCOUNT</b>	Estimate	Estimate
<b>REPAIRS A/C</b>	2018/2019	2019/20
	£	£
Balance brought forward	<u>8,388,630</u>	<u>8,153,650</u>
Responsive Repairs - Revenue Funded		
Change of Tenancies	923,460	969,630
Internal Works	1,358,960	1,363,560
Maintenance of Disabled Adaptions	52,770	35,000
External Works	791,540	770,000
Total Responsive Repairs - Revenue Funded	<u>3,126,730</u>	<u>3,138,190</u>
TOTAL EXPENDITURE	<u>11,515,360</u>	<u>11,291,840</u>
INCOME		
Transfer from Housing Revenue Account	(4,133,950)	(4,151,390)
Depreciation Reserve	(9,770,840)	(6,612,610)
Capital Grants & Contributions	(80,000)	0
Capital Expenditure funded from Revenue	2,619,430	(377,840)
Revenue Grants and Contributions	(150,000)	(150,000)
TOTAL INCOME	<u>(11,515,360)</u>	<u>(11,291,840)</u>

## REPAIRS ADMINISTRATION

### EXPENDITURE

Staffing Costs	856,170	1,002,755
Savings on unallocated vacancies	(27,170)	(25,264)
Compliance Manager - Revenue Bid	43,800	0
Other Direct Staffing costs	20,950	21,370
Mileage		31,410
Overheads & Indirect support services	370,210	396,281
Direct Employee Expenses		
Salaries		
Liabilities re Former Employees	3,100	3,100
Supplies and Services		
Consultancy - Revenue Bid		25,000
Compliance Software - Revenue Bid		15,500
Repairs IT systems	2,000	2,000
Mears Apprentices	28,000	28,560
Legal Advice	10,000	10,000
Handyperson Service	18,720	18,720
Central, Departmental and Support Services - Capital	0	0
<b>TOTAL REPAIRS ADMINISTRATIVE EXPENDITURE</b>	<b>1,325,780</b>	<b>1,529,432</b>
Handyperson Service Income	(18,720)	(18,720)
HRA Management and Overhead Recharge	(30,080)	(32,260)
Recharges to Outdoor Maintenance		(8,421)
Depreciation Reserve	0	0
	<b>1,276,980</b>	<b>1,470,031</b>

<b>HOUSING REVENUE ACCOUNT GENERAL ADMINISTRATION</b>	Estimate 2018/2019 £	Estimate 2019/20 £
<b>EXPENDITURE</b>		
Staff Costs	1,286,980	1,278,587
<b>Savings on unallocated vacancies</b>	<b>(41,580)</b>	<b>(36,995)</b>
19/20 Revenue Bid - Housing Assistants x2		62,710
19/20 Revenue Bid - Rents Team		77,500
Other Direct Staffing costs	26,600	27,130
Mileage		26,890
Overheads & Indirect support services	420,690	468,932
Premises Related Expenses		
Rent, Rates, etc.	140,000	140,000
Supplies and Services		
Services		
Legal Fees	7,500	7,500
Bank Charges	29,000	29,580
Valuation	20,000	20,000
Miscellaneous Expenses		
Payments to Tenants re Management Moves to Smaller Properties	10,000	10,200
Service Improvement	70,000	70,000
New Tenant Support Scheme	5,000	5,000
Anti-Social Behaviour	5,000	5,000
Tenants Handbook	100	100
<b>Tenancy Profiling Project - 18/19 Revenue Bid</b>	15,400	0
<b>Housing IT support &amp; maintenance - 18/19 Revenue Bid</b>	25,000	25,000
Departmental Administration		
- Choice Based Lettings	125,430	117,660
- Housing Advisory Service	34,610	28,563
- Revenues	0	42,674
<b>TOTAL EXPENDITURE</b>	<b>2,179,730</b>	<b>2,406,031</b>
<b>INCOME</b>		
Fees and Charges	(10,000)	(10,000)
HRA Management and Overhead Recharge	(47,720)	(49,430)
Contribution from General Fund		
Recharges to Outdoor Maintenance		(37,833)
<b>GENERAL ADMINISTRATION NET EXPENDITURE</b>	<b>2,122,010</b>	<b>2,308,768</b>
<b>TOTAL ADMINISTRATION EXPENDITURE</b>		
Repairs Administration	1,276,980	1,470,031
General Administration	2,122,010	2,308,768
<b>NET EXPENDITURE carried to HRA Summary</b>	<b>3,398,990</b>	<b>3,778,799</b>

**HOUSING REVENUE ACCOUNT  
SPECIALISED SUPPORT SERVICES**

Estimate  
2018/2019  
£

Estimate  
2019/20  
£

**SHELTERED HOUSING**

EXPENDITURE

Staff Costs	97,400	75,048
Savings on unallocated vacancies	(21,530)	(18,772)
Overheads & Indirect support services	154,160	145,939
HRA Management and Overhead Recharge	70,210	73,945
Employees		
Salaries		
Sheltered Housing Officers	337,590	351,147
Wages		
Cleaning	69,120	79,247
Appointment of New Staff	0	
Agency Staff	0	
Premises Related Expenses		
Rents	0	
Repairs and Maintenance		
Buildings	79,500	60,000
Smoke Detector Maintenance	2,000	6,000
Maintenance of Security Systems	15,000	15,000
Grass Cutting	40,000	45,000
Other Outdoor Maintenance	46,100	46,100
Energy Costs	88,600	90,372
NNDR & Council Tax	0	0
Water Services	15,500	15,500
Cleaning and Domestic Supplies		
Consumable Supplies	3,800	3,800
Cleaning	11,000	11,000
Communal Room Insurance	2,580	5,000
Transport Related Expenses		
Car Allowances	27,000	29,000
Supplies and Services		
Alarms - Replacement	0	0
- Running Costs	12,000	25,000
Equipment & Furniture	60,000	50,000
Agency & Contracted Services		
Communications and Computing		
Postages	500	500
Telephones & Pagers (net)	35,000	35,000
Computer Equipment	3,500	2,000
Expenses		
Sheltered Housing Officer - Training	4,000	4,000
Miscellaneous Expenses	1,700	700
Pest Control	0	1,000
Contribution - Services for Older People	0	
Subscriptions to Professional Bodies	0	
Balance carried forward	1,154,730	1,151,526

**HOUSING REVENUE ACCOUNT  
SPECIALISED SUPPORT SERVICES**

Estimate  
2018/2019  
£

Estimate  
2019/20  
£

**SHELTERED HOUSING**

EXPENDITURE Continued

Balance brought forward	1,154,730	1,151,526
Central, Departmental and Support Services - Revenue		
Chief Officer		
Corporate Services	0	0
Affordable Homes	0	0
Service Accounts Recharges		
Central, Departmental and Support Services - Capital	0	0
Capital Financing Costs		
Communal Area Improvements	110,000	50,000
<b>TOTAL EXPENDITURE</b>	<b>1,264,730</b>	<b>1,201,526</b>
<b>INCOME</b>		
Fees and Charges		
Service Charge	(886,000)	(900,000)
Other	(32,000)	(18,000)
Alarm Charge		(60,000)
Contribution from General Fund	0	0
Recharge to Grounds Maintenance	0	(2,669)
<b>TOTAL INCOME</b>	<b>(918,000)</b>	<b>(980,669)</b>
<b>NET EXPENDITURE</b>	<b>346,730</b>	<b>220,857</b>
Depreciation Reserve	(110,000)	(50,000)
<b>NET EXPENDITURE carried to HRA Summary</b>	<b>236,730</b>	<b>170,857</b>

**VISITING SUPPORT SERVICE**

<b>EXPENDITURE</b>		
Staff Costs	201,265	203,804
Savings on unallocated vacancies	(7,140)	(7,030)
Overheads & Indirect support services	55,130	41,237
HRA Management and Overhead Recharge	3,240	3,491
Employees		
Salaries	0	
Agency Staff	0	
Transport Related Expenses		
Car Allowances	0	15,500
Communications and Computing		
Telephones & Pagers (net)	1,500	1,500
Expenses		
Training	2,000	2,000
Miscellaneous Expenses	1,125	1,125
Subscriptions to Professional Bodies	2,000	2,000
<b>TOTAL EXPENDITURE</b>	<b>259,120</b>	<b>263,627</b>
<b>INCOME</b>		





	<u>139,770</u>	<u>103,741</u>
INCOME		
Fees and Charges	(36,220)	(37,020)
Depreciation Reserve	(20,000)	(42,000)
NET EXPENDITURE carried to HRA Summary	<u>83,550</u>	<u>24,721</u>
<b>HOUSING REVENUE ACCOUNT</b>	Estimate	Estimate
<b>SPECIALISED SUPPORT SERVICES Continued</b>	2018/2019	2019/20
	£	£
<b>OUTDOOR MAINTENANCE</b>		
EXPENDITURE		
Staff Costs	50,470	0
Savings on unallocated vacancies	(1,510)	0
Overheads & Indirect support services	14,070	5,988
HRA Management and Overhead Recharge	0	48,923
Premises Related Expenses		
Repairs and Maintenance		
Other Housing Sites		
Grass Cutting	108,000	113,000
Other	64,860	59,860
Tenant Led Works		50,000
TOTAL EXPENDITURE	<u>235,890</u>	<u>277,771</u>
INCOME		
Contribution from General Fund	(117,124)	(115,800)
Other Income	(3,200)	(5,164)
TOTAL INCOME	<u>(120,324)</u>	<u>(120,964)</u>
NET EXPENDITURE carried to HRA Summary	<u>115,566</u>	<u>156,807</u>
<b>SEWAGE DISPOSAL &amp; CESSPOOL EMPTYING</b>		
EXPENDITURE		
Staff Costs	0	0
Overheads & Indirect support services	3,160	0
HRA Management and Overhead Recharge		2,004
Premises Related Expenses		
Repairs and Maintenance	8,000	8,000
Major Works		
Recharge from Cesspool Emptying A/c	0	0
Energy Costs		
Electricity	500	500
Water Services	44,750	45,650
Miscellaneous Expenses		
Other	500	500
TOTAL EXPENDITURE	<u>56,910</u>	<u>56,654</u>
INCOME		
Fees and Charges	(47,750)	(47,170)

Depreciation Reserve

NET EXPENDITURE carried to HRA Summary	9,160	9,484
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**HOUSING REVENUE ACCOUNT  
SPECIALISED SUPPORT SERVICES Continued**

Estimate 2018/2019 £	Estimate 2019/20 £
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**TENANT PARTICIPATION**

EXPENDITURE

Staff Costs	116,410	107,380
Savings on unallocated vacancies	(3,910)	(3,295)
Overheads & Indirect support services	33,340	32,319
Mileage		1,200
Premises Related Expenses		
Tenant Led Works	50,000	0
Community Grant	6,000	6,000
Miscellaneous Expenses		
Support for Tenant Groups	35,000	30,000
Tenants Reports & Newsletters	12,000	12,000
Best Kept Garden Awards	1,000	1,000
Subscriptions	2,000	2,000
Consultation	0	10,000
NET EXPENDITURE carried to HRA Summary	251,840	198,604

**REPROVISION AND NEW HOMES PROGRAMME**

EXPENDITURE

Staff Costs	114,700	105,935
Savings on unallocated vacancies	(5,890)	(3,295)
HRA New Build roles - Revenue Bid	83,100	113,980
Other Direct Staffing costs	1,200	1,200
Overheads & Indirect support services	51,620	26,578
HRA Management and Overhead Recharge Expenses	0	0
Legal Fees	25,000	25,500
Architects Fees	25,000	25,500
Other	25,000	25,500
TOTAL EXPENDITURE	319,730	320,898

INCOME

Contributions		
Fee income for HRA New Build	(41,190)	(87,848)
Fee income for HRA New Build Roles - Revenue Bid	(83,100)	(113,980)
Recharge to GF Self-Build Vanguard		(18,083)

NET EXPENDITURE carried to HRA Summary	195,440	100,987
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**HOUSING PORTFOLIO  
HOUSING GENERAL FUND**

Estimate 2018/2019 £	Estimate 2019/20 £
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**NET EXPENDITURE SUMMARY**

Loans for House Repair, Purchase and Improvement	0	0
Housing Association Support	73,730	104,880
Homelessness	569,600	585,552
Lettings & Advisory Service	98,890	110,542
Private Sector Leasing Scheme	182,080	241,080
Self-Build Vanguard	44,280	20,031
Strategic Housing	117,860	172,231
Housing Delivery & Innovations	0	68,765
Sub-Regional Homelink Service	(0)	0
Equality & Diversity	32,040	5,856
Travellers Sites - Whaddon & Milton	22,240	31,706
Improvement Grants	60,700	57,088
General Fund Sheltered Properties	107,220	115,110
Housing Company	0	0
- Outdoor Maintenance (Overheads & Indirect Support Services)		
Recharge from/(to) HRA		
- Outdoor Maintenance	117,124	115,800
- Sheltered Housing	0	0
- Visiting Support	0	0
- Piper Lifeline Alarms	(49,070)	(67,230)
- Service Strategy and Regulation	0	0
HRA Management and Overhead Recharge	(3,950)	0
<b>TOTAL NET EXPENDITURE</b>	<b>1,372,744</b>	<b>1,561,411</b>

#### Analysis of Total Net Expenditure

Net Direct Costs (including Recharges from HRA)	1,277,744	
Capital Charge - Depreciation	95,000	97,500
Revenue Financing of Capital - REFCUS	0	0
Recharges from Staffing and Overhead Accounts	0	
Staffing		1,426,170
Savings on unallocated vacancies		(28,635)
Overheads & Indirect support services		413,814
	<b>1,372,744</b>	<b>1,908,849</b>
Savings on unallocated vacancies (included above)	(41,860)	(28,635)

#### Reserves

Transfer to Reserves	242,920	363,686
Transfer from Reserves	(83,800)	(177,571)

#### HOUSING GENERAL FUND LOANS FOR HOUSE PURCHASE, REPAIR AND IMPROVEMENT

	Estimate 2018/2019 £	Estimate 2019/20 £
<b>EXPENDITURE</b>		
Direct Cost recharge	0	0
Premises Related Expenses		
Premises Insurance	0	0
Mortgage Management Service		
<b>TOTAL EXPENDITURE</b>	<b>0</b>	<b>0</b>

## INCOME

TOTAL INCOME	<u>0</u>	<u>0</u>
NET EXPENDITURE carried to Portfolio Summary	<u>0</u>	<u>0</u>

## HOUSING ASSOCIATION SUPPORT

EXPENDITURE		
Staff Costs	52,020	103,372
Savings on unallocated vacancies	(1,900)	(1,812)
Other Direct Staffing costs	2,100	2,140
Overheads & Indirect support services	21,510	19,340
Supplies and Services		
Valuations	10,000	5,000
Revenue Financing of Capital REFCUS	0	0
TOTAL EXPENDITURE	<u>83,730</u>	<u>128,040</u>
INCOME		
Contributions	(10,000)	(5,000)
Costs recovered		(18,160)
NET EXPENDITURE carried to Portfolio Summary	<u>73,730</u>	<u>104,880</u>

## HOMELESSNESS

EXPENDITURE		
Staff Costs	486,330	603,566
Savings on unallocated vacancies	(14,590)	(13,642)
Other Direct Staffing costs	32,900	29,060
Overheads & Indirect support services	182,020	199,275
Agency and Contracted Services		
Payments for Accommodation	68,000	68,000
Storage of Household Goods etc.	15,000	15,000
Other		
Private Renting Service	50,000	25,000
Sub-Regional Single Homelessness Service	4,000	12,500
Homelessness Strategy Fund - Prevention Measures	38,000	60,000
Grants to Organisations	12,000	32,000
Provision for Bad or Doubtful Debts	10,000	5,000
Miscellaneous	0	
TOTAL EXPENDITURE	<u>883,660</u>	<u>1,035,759</u>
INCOME		
Government Grant	(264,450)	(400,648)
Other Net Contributions	(15,000)	(15,000)
Recharge to Housing Revenue Account	(34,610)	(28,563)
Recharge to Shire Homes		(5,996)

NET EXPENDITURE carried to Portfolio Summary	<u>569,600</u>	<u>585,552</u>
Homelessness Reduction Revenue bid HGF4 (included above)	109,931	
Homelessness Reduction Revenue bid HGF4a (funding, included above)	(26,134)	
<b>RESERVES</b>		
Transfer to Reserves	219,320	363,686
Transfer from Reserves	(83,800)	(177,571)

## HOUSING GENERAL FUND CHOICE BASED LETTINGS

	Estimate 2018/2019 £	Estimate 2019/20 £
EXPENDITURE		
Staff Costs	150,390	160,924
Savings on unallocated vacancies	(5,870)	(4,394)
Other Direct Staffing costs	850	865
Mileage		1,080
Overheads & Indirect support services	65,650	54,287
Miscellaneous Expenses		
Contribution to Regional CBL Expenditure	8,310	8,620
Advertising, etc.	9,790	12,120
TOTAL EXPENDITURE	<u>229,120</u>	<u>233,502</u>
INCOME		
Fees and Charges	(4,800)	(5,300)
Recharge to Housing Revenue Account	(125,430)	(117,660)
NET EXPENDITURE carried to Portfolio Summary	<u>98,890</u>	<u>110,542</u>

## PRIVATE SECTOR LEASING SCHEME

EXPENDITURE		
Staff Costs	42,340	74,213
Savings on unallocated vacancies	(1,270)	(1,098)
Other Direct Staffing costs	0	
Overheads & Indirect support services	12,140	33,742
Premises Related Expenses		
Rent	0	
Repair and maintenance	0	
Utilities	0	
Miscellaneous Expenses		
Service Level Agreement with Shire Homes Lettings Ltd	182,080	241,080
Provision for bad or doubtful debts	0	0
Other	0	0
TOTAL EXPENDITURE	<u>235,290</u>	<u>347,937</u>
INCOME		
Recharge to Shire Homes Lettings Limited	(53,210)	(106,857)
	0	0
NET EXPENDITURE carried to Portfolio Summary	<u>182,080</u>	<u>241,080</u>

## RESERVES

Transfer to Reserves

Transfer from Reserves

(59,000)

	Estimate 2018/2019 £	Estimate 2019/20 £
<b>SELF-BUILD VANGUARD</b>		
EXPENDITURE		
Staff Costs	76,860	118,098
<b>Savings on unallocated vacancies</b>	<b>(2,160)</b>	<b>(2,197)</b>
Head of Development(New Build) - Revenue Bid HGF7	16,400	
Housing Delivery & Innovations Manager - Revenue Bid HGF5	58,300	
Overheads & Indirect support services	18,140	25,489
Recharge from HRA (New Build Programme)		18,083
Expenses		
Legal	0	0
Consultancy	0	0
Miscellaneous	0	0
<b>TOTAL EXPENDITURE</b>	<b>167,540</b>	<b>159,473</b>
INCOME		
Government Grant	(30,000)	(15,000)
Other Contributions	(76,860)	(124,442)
Fee income/funding for Head of Development - Revenue Bid HC	(16,400)	
<b>NET EXPENDITURE carried to Portfolio Summary</b>	<b>44,280</b>	<b>20,031</b>
Self-Build staff costs bid HGF6 included in staff costs estimate	60,800	
Self-Build staff fee income bid HGF6 included in other contributions estimate HGF3	(60,800)	

## HOUSING GENERAL FUND STRATEGIC HOUSING

EXPENDITURE		
Staff Costs	78,680	101,288
<b>Savings on unallocated vacancies</b>	<b>(1,920)</b>	<b>(2,197)</b>
Other Direct Staffing costs	9,000	10,800
Mileage		540
Overheads & Indirect support services	20,100	19,670
Expenses		
Consultancy	5,500	5,500
Yr 2019/20 Financial Bid - Gypsy/Traveller sites study		30,000
Contribution to Housing Market Assessment	3,500	3,570
Other Contributions	3,000	3,060
<b>TOTAL EXPENDITURE carried to Portfolio Summary</b>	<b>117,860</b>	<b>172,231</b>

## HOUSING DELIVERY & INNOVATIONS

EXPENDITURE		
Staff Costs		66,265
<b>Savings on unallocated vacancies</b>		

Other Direct Staffing costs		2,500
Mileage		
Overheads & Indirect support services		
Expenses		
Consultancy		
TOTAL EXPENDITURE carried to	<u>0</u>	<u>68,765</u>
Portfolio Summary		

## SUB REGIONAL HOMELINK SERVICE

EXPENDITURE		
Staff Costs	67,400	72,550
Savings on unallocated vacancies	(2,550)	(2,197)
Other Direct Staffing costs	5,000	5,000
Overheads & Indirect support services	22,260	19,717
Supplies & Services		
Miscellaneous	24,000	26,500
TOTAL EXPENDITURE	<u>116,110</u>	<u>121,570</u>
INCOME		
Recharges to Other Organisations	(107,800)	(112,890)
Recharges to Other Services	(8,310)	(8,680)
TOTAL INCOME	<u>(116,110)</u>	<u>(121,570)</u>
NET EXPENDITURE carried to	<u>(0)</u>	<u>0</u>
Portfolio Summary		

<b>EQUALITY &amp; DIVERSITY</b>	Estimate 2018/2019 £	Estimate 2019/20 £
<b>EXPENDITURE</b>		
Staff Costs	25,400	
Savings on unallocated vacancies	(640)	
Overheads & Indirect support services	10,160	726
Supplies & Services		
Miscellaneous	5,130	5,130
Central Departmental & Support Services		
Chief Officers		
Corporate Services	0	
Affordable Homes		
Health and Environmental Services		
Service Accounts Recharges	0	
<b>TOTAL EXPENDITURE</b>	<b>40,050</b>	<b>5,856</b>
<b>INCOME</b>		
Contribution From Other Local Authorities	0	0
less recharge to Housing Revenue Account	(8,010)	
<b>NET EXPENDITURE carried to Portfolio Summary</b>	<b>32,040</b>	<b>5,856</b>

**HOUSING GENERAL FUND  
TRAVELLERS SITES- WHADDON & MILTON**

<b>EXPENDITURE</b>		
Staff Costs	79,900	82,540
Savings on unallocated vacancies	(2,390)	
Other Direct Staffing costs		
Overheads & Indirect support services	21,170	21,856
Premises Related Expenses		
Repair and Maintenance of Buildings and Grounds	19,840	42,350
Council Tax	250	
Electricity	3,080	
Water Services	4,310	
Insurance	180	
Supplies and Services		
Professional Consultancy		
Miscellaneous Expenses	1,030	
Equipment	7,430	
Other		
Contribution back to Reserve	0	
Agency, Contracted Services and Transfer Payments		
Cambridgeshire County Council	0	
Capital Financing Costs		
Capital Charges	0	
<b>TOTAL EXPENDITURE</b>	<b>134,800</b>	<b>146,746</b>



INCOME		
Rents	(108,970)	(111,370)
Recoverable Charges	(3,590)	(3,670)
Contribution from Cambridgeshire County Council	0	
NET EXPENDITURE carried to Portfolio Summary	<u>22,240</u>	<u>31,706</u>
<b>RESERVES</b>		
Transfer to Reserves	23,600	
Transfer from Reserves	0	0
	Estimate	Estimate
<b>IMPROVEMENT GRANTS ETC</b>	2018/2019	2019/20
	£	£
EXPENDITURE		
Staff Costs	47,220	43,354
Savings on unallocated vacancies	(1,400)	(1,098)
Other Direct Staffing costs	1,700	1,730
Overheads & Indirect support services	10,180	10,102
Supplies and Services		
Miscellaneous	3,000	3,000
Revenue Financing of Capital		
REFCUS	0	0
TOTAL EXPENDITURE	<u>60,700</u>	<u>57,088</u>
INCOME		
Share of HIA Partnership Surplus	0	0
Recoverable Charges	0	0
NET EXPENDITURE carried to Portfolio Summary	<u>60,700</u>	<u>57,088</u>
<b>HOUSING GENERAL FUND</b>		
<b>GENERAL FUND SHELTERED PROPERTIES</b>		
EXPENDITURE		
Staff Costs	0	0
Savings on unallocated vacancies	0	0
Other Direct Staffing costs	0	0
Overheads & Indirect support services	4,220	9,610
Premises Related Expenses		
Insurance	0	0
Council Tax	8,000	8,000
Supplies and Services		
Miscellaneous Expenses	170,000	150,000
Capital Charges		
Depreciation	95,000	97,500
TOTAL EXPENDITURE	<u>277,220</u>	<u>265,110</u>
INCOME		
Service Charges	(170,000)	(150,000)
NET EXPENDITURE carried to Portfolio Summary	<u>107,220</u>	<u>115,110</u>

## HOUSING COMPANY

### EXPENDITURE

Staff Costs	233,230	
Savings on unallocated vacancies	(7,170)	
Other Direct Staffing costs	0	
Overheads & Indirect support services	58,220	
HRA Management and Overhead Recharge	0	
TOTAL EXPENDITURE	<u>284,280</u>	<u>0</u>
INCOME		
Recharge to South Cambs Limited	(284,280)	0
NET EXPENDITURE	<u>0</u>	<u>0</u>

Actual 2017/2018 £	NET EXPENDITURE	Estimate 2018/2019 £	Estimate 2019/2020 £
<b>General Fund Earmarked Reserves</b>			
<b>RESERVES</b>			
<b>1,566,124</b>	<b>Transfer to Reserves</b>	<b>1,024,680</b>	<b>1,182,896</b>
2,689	Community Chest	0	0
1,000	Community Safety	0	0
104,911	Land Charges	30,500	0
	Elections	0	56,500
50,000	Office Accommodation	0	0
	Awarded Watercourse	0	0
	Street Cleansing	87,000	89,000
	Waste Management Shared Service	640,000	650,000
	Envirocrime Enforcement	3,710	3,710
126,409	Environmental Health General	15,000	15,000
	Environmental Protection	5,000	5,000
	Taxi Licensing	550	0
193,685	Homelessness	219,320	363,686
108,597	Planning Shared Service		
	Travellers Sites Whaddon & Milton	23,600	0
345,963	Growth Agenda		
632,871	Planning Policy	0	
<b>(307,972)</b>	<b>Transfer from Reserves</b>	<b>(1,548,535)</b>	<b>(1,628,174)</b>
	Community Chest	0	0
(3,381)	Community Safety	0	0
(116,500)	Sustainability	0	0
(5,688)	Land Charges	0	0
	Register of Electors	(28,800)	0
(75,880)	Corporate Management	0	0
(6,838)	Office Accommodation	0	0
	Renewable Energy	(555,000)	(630,024)
	Funding for bid HR2	0	(130,000)
(34,479)	Environmental Health General	0	0
	Transfer from Reserves - Revenue bid HWB2a	(29,900)	(31,100)
(28,076)	Homelessness	(110,000)	(236,571)
(2,215)	Planning Shared Service/Transformation	(143,835)	(500,000)
	Planning Bids funding	(681,000)	(43,354)
	Taxi Licensing	0	(57,125)
(34,916)	Planning Policy		
<b>1,258,152</b>	<b>Net services</b>	<b>(523,855)</b>	<b>(445,278)</b>
<b>RESERVES (overheads)</b>			
<b>5,000</b>	<b>Transfer to Reserves</b>	<b>55,000</b>	<b>55,000</b>
5,000	Waterbeach - Cont Sinking Fund for fut repairs	5,000	5,000
	Cambourne Offices	50,000	50,000
<b>1,263,152</b>	<b>Net total Earmarked reserves movement</b>	<b>(468,855)</b>	<b>(390,278)</b>

## PRECAUTIONARY ITEMS

<u>Precautionary Items for 2018/19</u>	<b>Total Approved</b>	<b>Used in 2018/19 to Jan 2018</b>
	£	£
Homelessness - additional accommodation	60,000	-
DWP grant reduction - Universal Credit roll out	50,000	-
Additional use of credit cards - related fees	15,000	-
Awarded Watercourses - emergency works	15,000	-
Contaminated Land - remedial works	82,000	-
Clearance of Private Sewers	6,000	-
National Assistance Burials Act	5,000	10,000
District Emergencies	50,000	-
Material Price Managed Through MRF Contract	50,000	-
Fuel Inflation above the CPI allowance	20,000	-
Community Street Cleansing Initiative	30,000	-
<b>Total</b>	<b><u>383,000</u></b>	<b><u>10,000</u></b>

## Precautionary Items for 2019/20

	£
Homelessness - additional accommodation	60,000
Waste MRF Contamination	100,000
Potential cost of Holiday/Overtime back pay claims	70,000
District By-Election	10,000
National Assistance Burials Act	10,000
<b>Total</b>	<b><u>250,000</u></b>

Capital Programme	Revised	Budget	Budget	Budget	Budget	Budget
	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24
	£'000	£'000	£'000	£'000	£'000	£'000
<b>General Fund</b>	<b>34,506</b>	<b>36,361</b>	<b>40,584</b>	<b>23,263</b>	<b>23,019</b>	<b>23,267</b>
<b>Housing Revenue Account</b>	<b>18,637</b>	<b>27,031</b>	<b>35,851</b>	<b>21,947</b>	<b>12,000</b>	<b>13,616</b>
<b>Total Capital Expenditure</b>	<b>53,143</b>	<b>63,392</b>	<b>76,435</b>	<b>45,210</b>	<b>35,019</b>	<b>36,883</b>
<b>Financed By:</b>						
Capital Receipts	(4,718)	(6,860)	(8,822)	(5,066)	(4,233)	(3,094)
S106 Agreement Contribution (ring fenced for Housing)	(4,026)	(3,058)	(9,342)	(4,253)	(3,937)	(1,404)
Cambridgeshire County Council (DFG)	(312)	(630)	(630)	(630)	(630)	(630)
Revenue	(5,095)	(12,622)	(12,603)	(7,323)	0	(2,435)
Housing Capital Reserve	(6,727)	(6,689)	(6,868)	(7,032)	(5,714)	(8,567)
Revenue Contribution from HRA towards software etc	(43)	(419)	(19)	(19)	(19)	(19)
Internal Borrowing - re Commercial Vehicles	(846)	0	(214)	(442)	(342)	(665)
Internal Borrowing - re other projects	0	0	0	(146)	0	0
External funding from CCC for Waste Vehicle	0	0	(61)	(67)	0	(68)
Earmarked Reserves	(922)	(607)	(5,187)	(233)	(144)	0
External Borrowing	(30,455)	(32,507)	(32,689)	(20,000)	(20,000)	(20,000)
	<b>(53,143)</b>	<b>(63,392)</b>	<b>(76,435)</b>	<b>(45,210)</b>	<b>(35,019)</b>	<b>(36,883)</b>

<b>NET EXPENDITURE</b>	<b>Revised</b>	<b>Budget</b>	<b>Budget</b>	<b>Budget</b>	<b>Budget</b>	<b>Budget</b>
	<b>2018-19</b>	<b>2019-20</b>	<b>2020-21</b>	<b>2021-22</b>	<b>2022-23</b>	<b>2023-24</b>
<b>Directorate/Cost centre</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>
<b>CORPORATE SERVICES - OVERHEADS</b>						
<b>ICT Development :</b>						
PC Refresh Programme	15	10	10	10	10	10
New Server Technologies					15	15
Share Point Portal Server		10	10	10	10	10
Government Connect		5	5	5	5	5
Network security		10	10	10	10	10
Housing management system		387	8	8	4	4
Financial Management System (FMS)	130	10	10	10	10	10
Revenues / Benefits System	28					
Cash Receipting System		69				
Aerial Photography Refresh		15				
Desktop Transformation Programme	180	53		89	89	89
Customer Portal to Website	15					
Telephony Replacement		150				
Secure Phone Payments		34				
<b>South Cambridgeshire Hall :</b>						
Secure Storage Facility at SC Hall	30					
Fire Escape Enclosures	50					
Planning Shared Service- Adaptions for flexible working on first floor	28					
Enhancement of ground floor facilities and catering provision	233					
Ground Floor Adaptations	130					

<b>CORPORATE SERVICES DIRECTORATE</b>						
Advance funding for housing company pilot scheme	28,055	12,507	12,689			
CLIC investment	2,400					
Contribution towards A14 upgrade			5,000			
Investment Strategy		20,000	20,000	20,000	20,000	20,000
<b>CORPORATE SERVICES TOTAL</b>	<b>31,294</b>	<b>33,260</b>	<b>37,742</b>	<b>20,142</b>	<b>20,153</b>	<b>20,153</b>
<b>Greater Cambridge Shared Waste Service :</b>						
Team Manager Vehicles		59	23			
Refuse Collection Vehicles	846		275	508	342	734
<b>Street Cleansing :</b>						
Pavement Street Sweepers	67	64				
Mechanical Road Sweeper and Truck Replacements		44	146	233	27	
<b>Land Drainage :</b>						
Tractors		80			80	
Flail Mowers		37	10		37	
Trailer	8		8			
<b>Environmental Protection :</b>						
Air Quality Monitoring Equipment		50				
Noise Monitoring Equipment		16				
Environmental Services Enforcement Vehicle		20				

<b>Footway Lighting :</b>						
LED Pilot Scheme		350				
<b>HEALTH &amp; ENVIRONMENTAL SERVICES TOTAL</b>	<b>921</b>	<b>721</b>	<b>462</b>	<b>741</b>	<b>486</b>	<b>734</b>
<b>HOUSING DIRECTORATE (GENERAL FUND)</b>						
Required GF Share of HRA Capital Expenditure	10	10	10	10	10	10
Repurchase of General Fund Sheltered Properties	1,100	1,100	1,100	1,100	1,100	1,100
Grants for the provision of Social Housing	502	500	500	500	500	500
<b>Improvement Grants/Loans :</b>						
Home Repairs Assistance	100	100	100	100	100	100
Disabled Facilities						
Mandatory	490	660	660	660	660	660
Discretionary	10	10	10	10	10	10
<b>HOUSING (GENERAL FUND) TOTAL</b>	<b>2,212</b>	<b>2,380</b>	<b>2,380</b>	<b>2,380</b>	<b>2,380</b>	<b>2,380</b>
<b>PLANNING DIRECTORATE</b>						
ICT new Planning system	80					
<b>PLANNING TOTAL</b>	<b>80</b>					
<b>Gross Capital Expenditure (General Fund)</b>	<b>34,506</b>	<b>36,361</b>	<b>40,584</b>	<b>23,263</b>	<b>23,019</b>	<b>23,267</b>



Fixed Assets	2,869	2,584	1,625	1,993	1,749	1,997
Revenue Expenditure funded from Capital under Statute (REFCUS)	31,637	33,777	38,959	21,270	21,270	21,270
	<b>34,506</b>	<b>36,361</b>	<b>40,584</b>	<b>23,263</b>	<b>23,019</b>	<b>23,267</b>
<b>Financed By:</b>						
Capital Receipts	(1,702)	(1,698)	(1,284)	(1,373)	(1,384)	(1,384)
S106 Agreement Contribution (ring fenced for Housing)	(502)	(500)	(500)	(500)	(500)	(500)
Cambridgeshire County Council (DFG)	(312)	(630)	(630)	(630)	(630)	(630)
Housing Capital Reserve	(298)					
Revenue Contribution from HRA towards software etc	(43)	(419)	(19)	(19)	(19)	(19)
Internal Borrowing - re Commercial Vehicles	(846)		(214)	(442)	(342)	(665)
External funding from CCC for Waste Vehicle			(61)	(67)		(68)
Earmarked Reserves	(349)	(607)	(5,187)	(233)	(144)	0
External Borrowing	(30,455)	(32,507)	(32,689)	(20,000)	(20,000)	(20,000)
	<b>(34,506)</b>	<b>(36,361)</b>	<b>(40,584)</b>	<b>(23,263)</b>	<b>(23,019)</b>	<b>(23,267)</b>

Housing Revenue Account	Revised	Budget	Budget	Budget	Budget	Budget
	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24
	£'000	£'000	£'000	£'000	£'000	£'000
<b>Improvements - Existing Stock</b>						
Water / Drainage Upgrades	80	81	83	85	86	88
Drainage Upgrades	310	310	310	0	0	0
Disabled Adaptations	849	866	883	902	920	938
Change of Tenancy - Capital	500	500	500	500	500	500
Rewiring	484	325	332	338	345	352
Heating Installation	1,980	2,020	2,062	2,103	2,145	2,188
Energy Conservation	1,020	200	204	208	213	217
Estate Roads, Paths & Lighting	15	60	61	63	64	65
Garage Refurbishment	52	53	54	55	56	57
Parking/Garages	86	149	153	156	159	163
Window Replacement	270	276	282	287	293	299
Re-Roofing	446	455	464	473	483	493
Full Refurbishments	200	200	200	200	200	200
Structural Works	10	250	250	250	250	250
Non-Traditional Refurbishment	0	0	0	0	0	0
Asbestos Removal	34	60	61	63	64	65
Kitchen Refurbishment	743	723	739	753	768	784
Bathroom Refurbishment	318	282	288	294	299	305
Fire Door Replacement Programme	0	180	184	187	0	0
Assumed adjustment in spend for varying stock numbers	0	10	38	77	42	(62)
<b>Total Improvements - Existing Stock</b>	<b>7,397</b>	<b>7,000</b>	<b>7,148</b>	<b>6,994</b>	<b>6,887</b>	<b>6,902</b>
<b>Other Improvements</b>						
Sheltered Housing and Other Stock	110	50	50	50	50	50
Flats	20	20	20	20	20	20
Central / Departmental Investment	19	0	0	0	0	0
<b>Total Other Improvements</b>	<b>149</b>	<b>70</b>	<b>70</b>	<b>70</b>	<b>70</b>	<b>70</b>
<b>Re-Provision of Existing Homes</b>						
Robinson Court, Gamlingay	910	0	0	0	0	0
<b>Total Re-Provision of Existing Homes</b>	<b>910</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

<b>HRA New Build</b>						
Pembroke Way, Teversham	483	353	0	0	0	0
Pampisford Road, Great Abington	200	0	0	0	0	0
High Street, Balsham	1,532	0	0	0	0	0
Woodside, Longstanton	249	0	0	0	0	0
Bannold Drove, Waterbeach	94	0	0	0	0	0
Gibson Close, Waterbeach	1,444	0	0	0	0	0
Highfields, Caldecote	446	0	0	0	0	0
Linton Road, Great Abington	1,302	2,605	0	0	0	0
Grace Crescent, Hardwick (Rented)	785	3,141	785	0	0	0
Grace Crescent, Hardwick (Shared Ownership)	521	2,084	521	0	0	0
Burton End, West Wickham	0	730	0	0	0	0
Acquisitions	1,560	0	0	0	0	0
Unallocated New Build / Acquisition Budget	300	9,573	25,890	13,369	4,224	5,700
Unallocated New Build / Acquisition - Section 106 funded	0	216	500	500	500	500
<b>Total HRA New Build</b>	<b>8,916</b>	<b>18,702</b>	<b>27,696</b>	<b>13,869</b>	<b>4,724</b>	<b>6,200</b>
<b>Other HRA Capital Spend</b>						
<b>Shared Ownership Repurchase</b>	300	300	300	300	300	300
Self-Build Vanguard - Up front HRA Land Assembly Costs	695	540	618	695	0	0
HRA Share of Corporate ICT Development	270	419	19	19	19	19
<b>Total Other HRA Capital Spend</b>	<b>1,265</b>	<b>1,259</b>	<b>937</b>	<b>1,014</b>	<b>319</b>	<b>319</b>
<b>Total HRA Capital Spend</b>	<b>18,637</b>	<b>27,031</b>	<b>35,851</b>	<b>21,947</b>	<b>12,000</b>	<b>13,491</b>
Inflation Allowance	0	0	0	0	0	125
<b>Total Inflated Housing Capital Spend</b>	<b>18,637</b>	<b>27,031</b>	<b>35,851</b>	<b>21,947</b>	<b>12,000</b>	<b>13,616</b>

<b>Housing Capital Resources</b>						
Right to Buy Receipts	0	0	0	0	0	0
Other Capital Receipts (Land and Dwellings)	0	0	0	0	0	0
Other Capital Receipts (Self-Build Plot Sales)	(977)	(1,266)	(1,477)	(1,688)	(1,900)	0
Major Repairs Reserve	(6,429)	(6,689)	(6,868)	(7,032)	(5,714)	(8,567)
Direct Revenue Financing of Capital	(5,095)	(12,622)	(12,603)	(7,323)	0	(2,435)
Other Capital Resources (Grants / Shared Ownership / S106 funding)	(3,524)	(2,558)	(8,842)	(3,753)	(3,437)	(904)
Retained Right to Buy Receipts	(2,039)	(3,896)	(6,061)	(2,005)	(949)	(1,710)
Retained Right to Buy Receipts (Used by Registered Provider)	0	0	0	0	0	0
HRA CFR / Prudential Borrowing		0	0	(146)	0	0
<b>Total Housing Capital Resources</b>	<b>(18,064)</b>	<b>(27,031)</b>	<b>(35,851)</b>	<b>(21,947)</b>	<b>(12,000)</b>	<b>(13,616)</b>
<b>Net (Surplus) / Deficit of Resources</b>	<b>573</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Capital Balances b/f</b>	<b>(573)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Use of / (Contribution to) Balances in Year	573	0	0	0	0	0
<b>Capital Balances c/f</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

2017/18 Estimate		2018/19 Estimate	2019/20 Estimate
<b>Corporate and Customer Services</b>			
24,435	Elections	30,190	0
58,285	Electoral Registration	67,960	70,590
540,741	Democratic Representation	516,530	422,130
12,283	Policy and Performance	31,400	37,220
90,846	Communications	89,400	76,240
337,607	Housing and Council Tax Support	349,330	335,350
126,084	Corporate Management	177,080	155,550
208	Treasury Management	60	60
91,692	Cost of Collecting Business Rates	94,630	112,510
338,733	Cost of Collecting Council Tax	344,810	344,350
79	Miscellaneous	70	60
<b>Health and Environmental Services</b>			
43,357	Land Drainage	16,300	15,980
12,586	Footway Lighting	12,870	20,970
67,569	Street Cleansing	66,000	74,570
460,504	Greater Cambridge Waste Services	664,600	738,260
19,376	Envirocrime Enforcement	21,370	26,830
47,928	Food Safety	49,280	46,580
132,978	General Public Health and Safety Services (inc. Business Hub)	142,860	142,090
50,534	Environmental Protection	72,420	66,050
700	Emergency Planning	140	160
64,202	Licensing Act 2003	71,460	46,960
47,052	Taxi Licensing	60,140	63,210
2,218	Dog Control	2,200	2,160
2	Abandoned Vehicle Clearances	30	0
95	Welfare Burials	60	60
221	Food and Water Sampling	730	120
3,268	Animal Welfare Licensing	2,680	3,130
13,848	Miscellaneous Licensing Provisions	13,300	4,290
107	Swavesey Byways	90	90
14	Dangerous Buildings	0	0
44	Clearance of Private Sewers	30	40
98	HECA	70	60
12,060	Ageing Well & Mobile Warden Schemes	11,690	2,770
12,845	Sustainability	12,320	11,920
13,630	Community Transport Initiatives	3,380	16,350
4,114	Voluntary Sector Grants	3,090	3,530
14,365	Community Safety	13,170	12,410
2,996	Community Chest Grant Funding	2,950	2,740
9,419	Northstowe - New Healthy Town	8,760	8,500
0	Renewable Energy	0	8,460
37,504	Localism & Community Empowerment	37,890	59,450
37,189	Health & Wellbeing	43,920	33,490
1,005	Children, Young People & Families	1,390	1,130
<b>Housing General Fund</b>			
21,771	Housing Association Support	21,510	19,340
103,433	Homelessness	182,020	199,270
107,140	Letting & Advisory Service	65,650	54,290
13	Self-Build Vanguard	18,140	25,490
10,025	Private Sector Leasing Scheme	12,140	33,740
21,783	Strategic Housing	23,980	19,660
0	Housing Delivery & Innovations	0	0
24,126	Sub-Regional Homelink Service	22,260	19,720
1,456	Equality & Diversity	10,170	730
23,890	Travellers Sites	21,170	21,860
11,306	Improvement Grants	10,180	10,100
11,773	GF Sheltered Properties	4,220	9,610
57,378	Housing Company	58,220	52,380

<b>Planning &amp; Economic Development</b>			
42,763	Land Charges	41,600	85,550
769,594	Development Management	713,960	1,273,460
168,550	Planning Policy	144,450	281,300
0	S106 / CIL	0	106,010
0	Building Control	0	1,190
0	Open Space Agreement	10	0
25,535	Consultancy Unit (inc Ecology)	21,640	199,500
218	Museums	170	200
25,910	Enforcement Issues	34,890	64,240
316	Illegal Encampments	160	80
27,822	Economic Development	35,090	0
907	Tourism Initiatives	1,020	1,010
224,234	Strategic Sites	311,020	270,990
0	Trees	0	16,920
2	Greater Cambridge City Deal	8,760	0
1,476	Street Naming and Numbering	720	1,210
<b>4,414,242</b>	<b>Total Recharged to General Fund</b>	<b>4,799,800</b>	<b>5,734,270</b>
<b>Housing Revenue Account</b>			
210,911	HRA Summary	1,870	2,800
781	Allotments	720	260
1,065	RTB Flats	900	350
10,027	Equity Share Elderly	8,850	3,280
213	Shared Ownership	190	70
0	Photovoltaic	20	0
276,429	Repairs Administration	370,210	290,190
115,589	Housing Repairs Account	0	106,090
393,891	Supervision & Management Expenses	408,130	459,240
271	Incentive Payments	0	240
1,778	Business Plan Adv Service	0	1,660
5	Tenants Handbook	0	120
369	New Tenant Support Scheme	0	190
818	Tenancy Fraud	0	0
12,875	Communal Areas	12,930	2,870
1,760	Grass Cutting (Housing)	2,180	2,560
2,539	Trees, Shrubs, Hedges, Ditches	1,480	1,540
54,523	Alarm Systems (non Warden)	66,940	31,180
34,662	Tenant Participation Works	33,340	29,800
387	Tenants Reports	0	1,680
1,650	Support for Tenant Groups	0	830
54,377	New Homes Programme	51,620	26,580
20,800	Outdoor Maintenance	10,410	1,890
3,907	Sewerage Disposal - Housing Sites	3,160	2,000
278,789	Sheltered Housing	154,160	145,940
74,716	Visiting Support Officer	55,130	41,240
24,719	Capital	37,930	980
<b>5,992,093</b>		<b>6,019,970</b>	<b>6,887,850</b>